



Management's Discussion and Analysis

Year ended December 31, 2015

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**AgJunction Inc.**  
**Management's Discussion and Analysis**  
**Year ended December 31, 2015**

The following discussion and analysis is effective as of March 28, 2016 and should be read together with our audited annual consolidated financial statements and accompanying notes. Additional information related to AgJunction Inc., including the Company's Annual Information Form, can be obtained from documents filed on the System for Electronic Document Analysis and Retrieval ("SEDAR") on the internet at [www.sedar.com](http://www.sedar.com). All amounts stated in this Management Discussion and Analysis ("MD&A") are in US dollars unless otherwise stated.

**Overview**

References throughout this document to AgJunction or the "Company" all refer to AgJunction Inc. and its subsidiaries.

AgJunction is a public company, listed on the Toronto Stock Exchange and provides innovative hardware and software applications for precision agriculture worldwide. In prior periods, the Company organized its activities along two primary segments: agriculture products and precision products for non-agriculture markets, however, as further described in this MD&A, the Company divested the precision products segment in 2013 to focus on its agriculture business. As a result, the non-agriculture activities of the Company are disclosed in the Company's consolidated financial statements, and this MD&A, as discontinued operations.

**Foreign Private Issuer Status**

As reported at December 31, 2014, as of June 30, 2014, the Company determined that a majority of its outstanding shares were held directly or indirectly by U.S. residents. As a result, AgJunction lost its "foreign private issuer" status effective January 1, 2015 as defined in Rule 3b-4 of the Securities and Exchange Act of 1934. AgJunction will continue to be governed by Canadian securities laws and reporting obligations and is not required to register with the Securities and Exchange Commission or make any filings under the Securities and Exchange Act of 1934.

**Acquisition and Restructuring**

On October 16, 2015, the company announced the completion of the acquisition of Novariant, Inc. as well as the appointment of Dave Vaughn as the President and Chief Executive Officer. After an internal review of operations post transaction close and post integration of Novariant into AgJunction, a duplication of resources was identified. The duplication of resources coupled with continued low sales volumes in the agriculture industry led to the company announcing a reduction of work force targeted at 20% on December 30, 2015. This restructuring is expected to reduce annual operating costs by approximately \$3.3 million going forward while a one-time restructuring charge of \$0.5 million was incurred in 2015.

**Economic and Market Trends**

*Agriculture Markets*

Softening commodity prices and the strong US dollar resulted in weaker sales of new farm equipment throughout 2015. U.S. corn prices were approximately 10 per cent lower in 2015 over 2014 while U.S. soybean prices have decreased over 20 per cent. When commodity prices decline, farmers must cut costs, often choosing to retain existing equipment over choosing to purchase new equipment. As previously disclosed throughout 2014 and 2015, a slowdown in equipment sales was not unexpected. While new equipment sales have weakened, revenues from used equipment, parts and service have risen.

In February 2016, the US Department of Agriculture ("USDA") reported both net cash and net farm income are forecast to decline for the third consecutive year. Net cash farm income is forecast to fall by 2.5 percent in 2016, while net farm income is forecast to decline by 3 percent.

Per the USDA, cash receipts are expected to fall \$9.6 billion or 2.5 percent, led by a \$7.9 billion, or 4.3 percent, drop in animal/animal product cash receipts. Cash receipts related to vegetables, melons, and feed crops are also expected to decline. Net farm income is forecast to be \$54.7 billion in 2016, down 2.5 percent from the 2015 forecast level. The 2016 forecast for net farm income would be the lowest since 2006 and a drop 56 percent from the record high of \$123.3 billion in 2013.

Management continues to view the 2016 fundamentals of its global agriculture markets to be neutral to slightly down and positive in 2017 and beyond, driven by the following key factors: population growth, limited arable land, the need for increased output, and a relatively low global penetration of precision agriculture technologies such as GNSS and autosteering.

### *Currency Markets*

The Company's financial results are impacted by foreign currency volatility – particularly the Canadian/United States ("US") dollar exchange rate. The company's consolidated financial statements are presented in US dollars, which is also the company's functional currency.

The Company sells products in US dollars, however, a portion of the Company's expenses are incurred in Canadian and Australian dollars. As a result, from a purely financial reporting perspective, a stronger US dollar is positive for the Company's earnings and such expenses are lower when translated at a stronger US dollar foreign exchange rate. However, from a business perspective, the stronger US dollar relative to global currencies increases the net price of the Company's products to international customers as sales are made in US dollars – which could result in lower sales.

The US dollar was strengthened in relation to the Canadian dollar during 2015 as the average foreign exchange rate for 2015 was \$1.2785 Cdn/US, up by 15.8% from the average 2014 rate of \$1.1045.

Canadian and US dollar exchange rates prevailing during 2014 and 2015 were as follows:

	Quarter Ended							
	Mar 31 2014	Jun 30 2014	Sep 30 2014	Dec 31 2014	Mar 31 2015	Jun 30 2015	Sep 30 2015	Dec 31 2015
Quarterly average	\$ 1.1033	\$1.0905	\$1.0890	\$1.1356	\$ 1.2411	\$1.2294	\$1.3094	\$ 1.3346
Quarter end	\$ 1.1053	\$1.0670	\$1.1208	\$1.1601	\$ 1.2683	\$1.2474	\$1.3394	\$ 1.3840

These foreign exchange rates are sourced from the Bank of Canada. Quarterly averages are the average of the three months' average rate for the period. The quarter end rate is equal to the Bank of Canada Noon Day Rate on the last published day in the quarter.

## Results of Operations

(000's)	Years Ended December 31		
	2015	2014	2013
Sales	\$39,048	\$44,810	\$58,220
Gross margin	14,828	20,308	25,507
	38%	45%	44%
<i>Expenses</i>			
Research and development	6,728	7,102	8,671
Sales and marketing	5,403	6,193	8,579
General and administrative	8,433	7,730	5,425
Restructuring costs	–	–	248
	20,564	21,025	22,923
Operating (loss) income	(5,736)	(717)	2,584
Intangible asset impairment	4,714	–	–
Goodwill impairment	–	15,856	–
Foreign exchange (gain) loss	203	172	(283)
Interest and other income	(23)	(43)	(25)
(Gain) on sale of other assets, net of liabilities	(1,623)	–	–
(Gain) loss on sale of property, plant and equipment	132	(8)	147
Gain (loss) income before income taxes	(9,139)	(16,694)	2,745
Income tax expense (benefit)	–	(37)	100
Net (loss) income from continuing operations	(9,139)	(16,657)	2,645
(Gain) loss from discontinued operations (note a)	–	–	(2,531)
Comprehensive (loss) income	(9,139)	(16,657)	5,176
<i>Earnings (loss) per common share:</i>			
Basic and diluted	(\$0.11)	(\$0.23)	\$0.08
Basic and diluted - Continuing operations	(\$0.11)	(\$0.23)	\$0.04
Basic and diluted - Discontinued operations	\$0.00	\$0.00	\$0.04

### Selected Statement of Financial Position Information

	As of December 31		
	2015	2014	2013
Total assets	\$61,366	\$43,484	\$63,951

#### NOTE:

- (a) Discontinued operations include revenues less expenses for business components identified as discontinued operations in accordance with IFRS.

## Year Ended December 31, 2015 versus Year Ended December 31, 2014

### Revenues

For the year ended December 31, 2015, revenues were \$39.0 million representing a decrease of 12.9% from \$44.8 million in 2014.

(000's)	2015	2014	Change
Agriculture	\$ 39,048	\$ 44,810	(13%)

### Sales by geographic region

(000's)	2015	2014	Change
Americas	\$ 15,760	\$ 27,155	(42%)
APAC	4,274	2,531	69%
EMEA	19,014	15,124	26%
	\$ 39,048	\$ 44,810	(13%)

In 2015, revenue in the Americas declined by 42%, due to a decline in the agricultural market and related product demand. Sales in APAC and EMEA increased by 69% and 26%, respectively, due to strengthened OEM relationships.

Sales to customers in the Americas represented 40% of total revenues in 2015 (2014 - 61%). Sales in APAC represented 11% of total revenues in 2015 (2014 - 6%). EMEA sales represent 49% of 2015 total revenues, up from 34% in 2014.

### Gross Margins

Gross margins were \$14.8 million for the year, down by \$5.5 million from gross margins of \$20.3 million in 2014. Gross margins, as a percentage of revenue, were 38% in 2015 compared to 45% in 2014. This \$5.5 million decrease in gross margin is a result of the decrease in sales and an increase in the inventory allowance year over year.

### Expenses

Total operating expenses were \$20.6 million in 2015, down by 2% or \$0.4 million from \$21.0 million in 2014.

Sales and marketing expenses were \$5.4 million in 2015, down by 13% or \$0.8 million from \$6.2 million in 2014, due to reduced spending on external advertising.

Research and development expenditures of \$6.7 million declined from \$7.1 million in 2014 representing a decrease of \$0.4 million or 6%.

General and administrative expenses for 2015 were \$8.4 million compared to \$7.7 million in 2014 representing an increase of \$0.7 million or 9%. As reported in 2014, the Company incurred litigation costs of \$1.8 million relating to a lawsuit the Company brought against a competitor believed to be infringing on the Company's proprietary software, however these legal costs were largely offset by current year transaction specific costs relating to the Novariant acquisition and other legal costs surrounding legal reviews of combined company synergies. Net of transaction specific costs in 2014 and 2015, the remaining difference of \$0.6 million relates to increased compensation costs of key management personnel, of which \$0.5 is non-recurring.

## ***Goodwill Impairment***

In accordance with IFRS, goodwill must be assessed for impairment annually or more often if an event or circumstance indicates that impairment may have occurred. The Company has one cash generating unit ("CGU") to evaluate for impairment. Management completed its annual assessment of the carrying value of the goodwill reported in the Consolidated Statement of Financial Position at December 31, 2015 and concluded that no impairment was necessary. In 2014, the Company recognized a goodwill impairment of \$15.9 million.

The goodwill balance associated with the Agriculture cash generating unit (CGU) was \$11.4 million at December 31, 2015. Goodwill carried on the Company's balance sheet arose in the course of the following Agriculture CGU acquisitions:

- Satloc business assets – March 1999
- Outback marketing and distribution assets – April 2005
- Del Norte Technologies business assets – January 2006
- Beeline Technologies Pty Ltd. – December 2007
- AgJunction business assets – January 2012
- Novariant, Inc. – October 2015

The Company determined the fair value of the agriculture CGU at December 31, 2015 using a discounted cash flow model consistent with recognized valuation methods. The most significant assumptions underlying the model prepared by Management include: revenues, revenue growth, gross margins, operating expenses, income taxes, weighted average cost of capital, and capital expenditures. Significant factors impacting these assumptions include estimates of future market share, competition, technological developments, interest rates, and market trends. The assumptions incorporated into the discounted cash flow model reflect Management's long-term view of the Company's business and the markets in which it competes.

In formulating its conclusions, Management also considered a variety of related information, including:

- Market capitalization;
- Seasonal factors impacting the Company's share price at particular periods;
- the impact on share prices of reduced liquidity in the public markets, particularly in Canada;
- the expected impact of economic conditions on the Company's long-term business activities.

## ***Intangible Impairment***

Based upon a review of intangible assets at year end, management determined the recoverability of certain research and development intangibles was not probable. Accordingly, the respective intangible assets were written down to the recoverable amount, resulting in an impairment charge of \$4.7 million. The recoverable amount of the research and development intangible assets was determined based upon a review of current projects' status, future contractual reimbursements required to be paid to the Company, and planned, future orders of product to be created through completion of the respective development projects.

## ***Acquisition Consideration***

In October 2015, the Company issued 46,460,593 common shares and 2,830,433 restricted stock awards ("RSAs") for a total of 49,291,026 shares as consideration in the acquisition of Novariant, Inc. representing \$24,900,841.

## ***Foreign Currency Risk Management***

The Company has transferred all manufacturing activities from the Calgary location to an external manufacturer effective January 31, 2013. In addition to the transfer, the closure of the Calgary office on June 30, 2013, significantly reduced the Company's foreign currency exchange exposure. The Company has the ability to mitigate exposure to foreign currency risk as the Board of Directors has approved the execution of financial instruments with a maximum notional value of US\$40 million which have the objective of offsetting the exposure the Company faces by carrying positive Canadian and Australian dollar working capital. There are no hedge contracts outstanding at December 31, 2015 or 2014.

### ***Interest and Foreign Exchange***

In 2015, the Company recorded net interest and other income of \$23 thousand compared to \$43 thousand in 2014. The Company earns interest income on certain cash balances which is offset by interest paid.

The Company incurred a foreign exchange loss of \$0.2 million in both 2015 and 2014. Foreign exchange gains/losses reported in the Consolidated Statement of Profit or Loss arise primarily from the impact of the fluctuating Canadian dollar on the translation and settlement of Canadian dollar denominated working capital.

### ***Income taxes***

For the year ended December 31, 2015, no current income tax expense was recorded. For the year ended December 31, 2014, a \$37 thousand income tax benefit was recognized.

In Canada, at the end of 2015, the Company has loss carry forwards of \$8.2 million that can be used to reduce Canadian taxable income in future years, as well as investment tax credits in the amount of \$2.2 million that can be used to reduce Canadian federal taxes otherwise payable in future years.

The Company's US operating subsidiaries, AgJunction Corporation, AgJunction LLC, CSI Wireless LLC, and Novariant, Inc. file as a combined entity for US federal tax purposes. At December 31, 2015, the Company has cumulative US net operating losses of \$41 million that can be used to reduce US taxable income in future years, as well as \$4.8 million of general business credits that can be used to reduce federal taxes otherwise payable in future years.

The Company's Australian subsidiaries, AgJunction Pty Ltd. and AgJunction AUS Pty Ltd., file as a combined entity for Australian income tax purposes. At December 31, 2015, the Company has losses of approximately \$6 million available to reduce Australian taxable income in future years.

The Company does not recognize any deferred tax assets on its book.

### ***Income (Loss)***

In 2015, the Company realized loss from continuing operations of \$9.1 million or \$0.11 per share (basic and diluted), compared to loss from continuing operations of \$16.7 million or \$0.23 per share (basic and diluted) in 2014.

The Company realized a net loss of \$9.1 million or \$0.11 per share (basic and diluted) in 2015 compared to a net loss of \$16.7 million or \$0.23 per share (basic and diluted) in 2014.

## Summary of Quarterly Results

	31-Mar	30-Jun	30-Sep	31-Dec	31-Mar	30-Jun	30-Sep	31-Dec
(000)	2014	2014	2014	2014	2015	2015	2015	2015
Sales	\$14,929	\$10,298	\$9,618	\$9,964	\$12,096	\$7,741	\$7,567	\$11,644
Gross margin	6,850	5,492	3,928	4,037	5,524	3,245	3,297	2,762
	46%	53%	41%	41%	46%	42%	44%	24%
Expenses								
Research and development	1,963	1,643	1,860	1,636	1,512	896	1,424	2,896
Sales and marketing	1,700	1,545	1,529	1,419	1,531	1,235	945	1,692
General and administrative	1,869	2,773	1,456	1,631	1,854	1,689	1,727	3,163
	5,532	5,961	4,845	4,686	4,897	3,820	4,096	7,751
Operating income (loss)	1,318	(469)	(917)	(649)	627	(575)	(799)	(4,989)
Intangible asset impairment	–	–	–	–	–	–	–	4,714
Goodwill impairment	–	–	–	15,856	–	–	–	–
Foreign exchange (gain) loss	29	85	46	12	104	2	16	81
Interest and other (income) loss	(5)	–	(37)	(1)	(1)	(1)	(23)	2
(Gain) loss on sale of property, plant and equipment	10	(9)	(10)	–	–	39	(2)	95
(Gain) on sale of other assets, net of liabilities	–	–	–	–	–	(1,623)	–	–
	34	76	(1)	15,867	103	(1,583)	(9)	4,892
Income (Loss) before income taxes	1,284	(545)	(916)	(16,516)	524	1,008	(790)	(9,881)
Income taxes (benefits)	21	42	(100)	–	–	–	–	–
Net income (loss)	1,263	(587)	(816)	(16,516)	524	1,008	(790)	(9,881)
Earnings (loss) per common share:								
Basic and diluted	\$0.02	(\$0.01)	(\$0.01)	(\$0.23)	\$0.01	\$0.01	(\$0.01)	(\$0.09)
Basic and diluted - Continuing operations	\$0.02	(\$0.01)	(\$0.01)	(\$0.23)	\$0.01	\$0.01	(\$0.01)	(\$0.09)
Basic and diluted - Discontinued operations	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Weighted Average Diluted shares	71,696	72,161	72,251	72,243	72,322	72,331	72,322	122,829

Sales by region on a quarterly basis are as follows:

For the Quarter Ended

(000's)	31-Mar 2014	30-Jun 2014	30-Sep 2014	31-Dec 2014	31-Mar 2015	30-Jun 2015	30-Sep 2015	31-Dec 2015
Americas	\$8,144	\$7,746	\$6,616	\$4,648	\$5,005	\$3,992	\$1,452	\$5,311
APAC	569	317	1,045	599	1,910	364	1,092	908
EMEA	6,216	2,235	1,957	4,717	5,181	3,385	5,023	5,425
	\$14,929	\$10,298	\$9,618	\$9,964	\$12,096	\$7,741	\$7,567	\$11,644

Quarterly results have varied during the past eight quarters due, in part, to the following factors:

1. A large component of the Company's agriculture-related revenue is derived from the North American markets which are subject to the seasonality of the agricultural buying season with the first half of the year being the strongest and the second half being the weakest. Initiatives to mitigate the seasonality include sales efforts in the Southern Hemisphere which is generally counter-seasonal to the Northern Hemisphere agricultural seasons and strategies focused on increasing sources of recurring revenue.
2. The adoption of advanced technology, as it relates to precision farming, is transitioning from historically being an aftermarket business to an OEM business. The OEM environment remains uncertain with variations of adoption from the regions.

## Quarter Ended December 31, 2015 versus Quarter Ended December 31, 2014

### Revenues

Revenues during the fourth quarter were as follows:

(000's)	Q4 2015	Q4 2014	Change
Agriculture	\$ 11,644	\$ 9,964	17%

Sales by region for the fourth quarter of 2015 and 2014 are as follows:

(000's)	Q4 2015	Q4 2014	Change
Americas	\$ 5,311	\$ 4,648	14%
APAC	908	599	52%
EMEA	5,425	4,717	15%
	\$11,644	\$ 9,964	17%

American revenues for the quarter were up 14% from 2014. The majority of the increase is the result of acquisition of Novariant. The increase in APAC and EMEA revenues of \$0.3 million or 52% and \$0.7 million or 15% from the comparative period is due to strong OEM sales.

### Gross Margins

Gross margins in the fourth quarter of 2015 were \$2.8 million (24%) compared to \$4.0 million (41%) in the fourth quarter of 2014. The decrease in gross margin is largely attributed to increased inventory write-downs recorded in the fourth quarter of 2015.

### Expenses

Operating expenses were \$7.8 million in the fourth quarter up \$3.1 million or 66% from \$4.7 million in the fourth quarter of 2014.

Sales and marketing expenses of \$1.7 million increased by \$0.3 million (21%) from the fourth quarter of 2014.

Research and development were \$2.9 million in the fourth quarter of 2015 representing an increase of \$1.3 million or 81%. Of the increase in research and development expense quarter versus quarter, approximately \$0.8 relates to increased compensation costs resulting from the fourth quarter acquisition of Novariant, Inc., \$0.4 million relates to amortization of research and development intangibles, and \$0.1 million relates to restructuring costs detailed above.

General and administrative expenses of \$3.2 million increased \$1.6 million from \$1.6 million in the fourth quarter of 2014. Of the increase in general and administrative expense quarter versus quarter a majority of the increase relates to \$0.6 million in increased compensation costs of key management personnel, \$0.4 million in Novariant, Inc. transaction related costs, and \$0.4 in restructuring costs detailed above.

### Interest and Foreign Exchange

Interest and other income in the fourth quarter of 2014 was \$1 thousand compared to a loss of \$2 thousand in 2015.

The Company reported a foreign exchange loss in the fourth quarter of 2015 of \$81 thousand, compared to a loss of \$12 thousand in 2014. The foreign exchange losses arise primarily from the translation and settlement of non-US dollar monetary working capital.

### ***Loss on Sale of Property, Plant and Equipment***

In the 4<sup>th</sup> quarter of 2015, the Company disposed of fixed assets that were longer in use resulting in a loss of \$95 thousand. There were no such disposals in the fourth quarter of 2014.

### ***Income Taxes***

The Company did not incur income tax expenses in the fourth quarter of 2015 or 2014.

### ***Earnings (Loss)***

In the fourth quarter of 2015, the Company generated net loss of \$9.9 million or \$0.09 per share (basic and diluted), compared to a net loss of \$16.5 million or \$0.23 per share (basic and diluted) in 2014.

### **Liquidity and Capital Resources**

#### ***Working Capital***

The Company held cash of \$13.0 million at December 31, 2015 compared to \$11.2 million at the end of 2014. Working capital was \$26.7 million at December 31, 2015, up from \$22.4 million at December 31, 2014.

Accounts receivable, net of allowance, at December 31, 2015 was \$8.2 million versus \$5.7 million at December 31, 2014. The Company employs established credit approval and regular account monitoring practices to mitigate the credit risk associated with accounts receivable. At December 31, 2015 and 2014, the Company had a reserve for potential bad debts totaling \$185 thousand and \$645 thousand, respectively.

Inventories consist of components, raw materials, work in process and finished goods related to the products sold by the Company. Inventory was \$11.8 million at December 31, 2015 compared to inventory of \$9.7million at December 31, 2014. The Company reviews inventory movement on a quarterly basis using the previous eighteen (18) months history to make adjustments to the net realizable value of the total inventory.

The primary items impacting cash during the year were:

- Cash used in continued operations was \$3.5 million compared to \$2.9 million of cash inflow in 2014.
- In 2014, the company redeemed \$8.1 million in term deposits, no such redemption occurred in 2015.
- Total tangible capital spending in 2015 was \$0.4 million (2014 - \$0.3 million). Property and equipment purchased during 2015 included primarily computer equipment, computer software, leasehold improvements and licenses.
- During 2015, the Company capitalized internally developed intangible net costs of \$2.1 million (2014 - \$2.6 million). These costs are incurred pursuant to a contract with a customer under which the customer is also making non-recurring engineering ("NRE") payments to the Company covering a portion of the costs. NRE payments received related to this development are netted against the capitalized costs and totaled \$1.9 million in 2015 and \$1.3 million in 2014.
- In association with the acquisition of Novariant, Inc. in the fourth quarter of 2015, cash increased \$3.6 million.
- In association with the divestiture of the Company's agronomy services division in the second quarter of 2015, cash increased \$2.4 million.

### *Foreign Currency Risk Management Program*

The Company has adopted the US dollar as the reporting and measurement currency under IFRS. As a result, fluctuations in the foreign exchange rates effect Canadian dollar and Australian dollar denominated operating expenses - giving rise to foreign currency gains and losses.

The Board of Directors has approved the execution of financial instruments with a maximum notional value of US\$40 million which have the objective of offsetting the foreign exchange exposure. In 2015 and 2014, the Company entered financial instruments which are settled for cash using the following reference foreign exchange rates:

- Canadian dollar - Bank of Canada noon day rate
- Australian dollar - 11AM US Fed fixed rate

There are no outstanding financial instruments in 2015 as the Company has mitigated a significant portion of our foreign exchange risk with the sale of the non-agriculture operations and closing of the Calgary office.

### *Property and Equipment*

The Company's property and equipment is comprised of computer hardware and software, equipment for production and research purposes and furniture and fixtures, vehicles and leasehold improvements.

During 2015, the Company invested \$0.4 million in property and equipment (2014 - \$0.3 million). Capital additions included computer equipment and software, furniture and fixtures, and patents.

### *Intangible Assets*

Intangible assets include assets acquired through acquisition including trademarks and brands, customer relationships, marketing and distribution assets and technology as well as internally developed technology. The Company's acquired intangible assets derive from the following acquisitions:

- Outback marketing and distribution assets – April 2005
- Del Norte Technologies business assets – January 2006
- Beeline Technologies Pty Ltd. – December 2007
- Novariant, Inc. – October 2015

During 2015, intangible asset additions of \$0.3 million represent the costs associated with the development of products and technology under contract as described earlier in this MD&A, net of reimbursements. In association with the Novariant transaction, \$11.7 million in technology related intangible assets were acquired. Intangible assets disposed of in connection with the sale of the Company's agronomy services division amounted to \$1.7, relating to technology and customer relationships. In 2015, based upon a review of intangible assets, the company determined the recoverability of certain Research and development intangibles was not probable which resulted in a write off of \$4.7 million.

### *Goodwill*

The Company carried goodwill of \$11.4 million at December 31, 2015. For the purpose of impairment testing, goodwill is allocated to the Company's Agriculture cash generating unit (CGU).

In accordance with IFRS, goodwill is assessed for impairment annually, or more often if an event or circumstance indicates that an impairment may have occurred. Management completed its annual assessment of the carrying value of the goodwill reported in the Consolidated Statement of Financial Position as of December 31, 2015 and concluded goodwill was not impaired.

The Company determined the value of the CGU as December 31, 2015 using "discounted cash flow" model, consistent with recognized valuation methods. The most significant assumptions underlying the model prepared by Management include: revenues, revenue growth, gross margins, operating expenses, income taxes, weighted average cost of capital, and capital expenditures. Significant factors impacting these assumptions

include estimates of future market share, competition, technological developments, interest rates, and market trends. The assumptions incorporated into the discounted cash flow model reflect Management's long-term view of the Company's business and the markets in which it competes.

#### *Borrowings and Credit Facilities*

In February 2014, the Company entered in to an agreement for a credit facility, which provides up to a maximum of \$3 million operating line of credit. No amount has been drawn from the facility. The operating line of credit is secured by a commercial security agreement covering all accounts and general intangibles and bears interest at the bank's prime rate minus 1.0%.

#### *Share Capital*

At March 28, 2016, there were 123,405,391 common shares and 6,969,283 stock options outstanding.

During 2015, no stock options were exercised whereas, during 2014, 337,471 stock options were exercised for cash proceeds of \$249 thousand.

In October 2015, the Company issued 46,460,593 common shares and 2,830,433 RSAs for a total of 49,291,026 shares as consideration in the acquisition of Novariant, Inc. representing \$24,900,841.

#### *Contractual Obligations*

The following table quantifies the Company's contractual obligations as of December 31, 2015:

<b>Contractual Obligations</b> (000's)	<b>Total</b>	<b>Less than 1 year</b>	<b>1-3 years</b>	<b>4-5 years</b>	<b>After 5 years</b>
Accounts payable and accrued liabilities	\$ 5,970	\$ 5,970	\$ —	\$ —	\$ —
Finance lease	1	1	—	—	—
Operating leases	2,604	445	942	672	545
	<b>\$ 8,575</b>	<b>\$ 6,416</b>	<b>\$ 942</b>	<b>\$ 672</b>	<b>\$ 545</b>

#### *Subsequent Events*

The Company evaluated subsequent events through March 28, 2016, the date the consolidated financial statements were available to be issued and has determined that there were no subsequent events through the evaluation date which merit disclosure.

## Critical Accounting Policies and Estimates

The Company prepares its consolidated financial statements in accordance with International Financial Reporting Standards (IFRS). The preparation of these financial statements requires Management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. These estimates are based on Management's historical experience and various other assumptions that are believed by Management to be reasonable under the circumstances. Such assumptions are evaluated on an ongoing basis and form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from these estimates.

The following critical accounting policies affect our more significant estimates and assumptions used in preparing our consolidated financial statements:

1. The Company maintains an allowance for doubtful accounts for estimated losses that may occur if customers are unable to pay balances owing to the Company. This allowance is determined based on a review of specific customers, historical experience and economic circumstances.
2. Inventories are carried at the lower of cost and net realizable value. Provisions for excess or obsolete inventory are recorded based on Management's assessment of the estimated net realizable value of component, work in process, and finished goods inventory.
3. The Company performs the required test for goodwill impairment annually in the fourth quarter, or more frequently if events or changes in circumstances indicate that the asset might be impaired. In performing the required test, Management determines the recoverable amount, which is the greater of the fair value less cost to sell and value in use. An impairment loss would be measured as the difference between the carrying amount of the goodwill and its recoverable amount. Fair value less cost to sell takes into consideration the market capitalization of the Company as there is only one cash generating unit, relevant multiples, and peer transactions. Value in use is determined using a detailed discounted cash flow analysis using management's estimates.
4. The Company evaluates its deferred tax assets and recognizes deferred tax assets to the extent there is available taxable income. At December 31, 2015, the Company did not recognize any deferred tax assets on the Consolidated Statement of Financial Position.
5. The Company accrues reserves for product warranty expenses as it relates to the repair or replacement of defective products sold in the current period. The warranty reserve is based on historical information of warranty claims compared to sales. Any expenses directly relating to warranty claims are expected to offset the provision in period.

## Business and Market Risks

The nature of the Company's business gives rise to certain risks that may impact future financial results. In addition to risks described elsewhere in this report, the Company identifies the following risks to currently be the most significant:

### *1. Financial Results*

The Company was not profitable for the full 2015 year, nor during the years ended December 31, 2001, 2002, 2003, 2005, 2006, 2007, 2009, 2010, 2011, 2012 and 2014. The Company was profitable in 2004, 2008, and 2013.

It is possible that losses will occur in any of the four quarters of 2016 and that a loss could be realized for the full 2016 year. This could arise from the impact of current negative macro-economic conditions, or the Company could fail to execute on its business plan. Future revenues, gross margins and expenses are subject to many factors beyond the Company's control, including:

- the liquidity and business plan execution of customers;
- general industry conditions;
- the rate of acceptance of the Company's products;
- new technologies in the marketplace;
- the development and timing of the introduction of new products;
- price and product competition from competitors;

- the product mix of the Company's sales;
- possible delays in shipment of the Company's products;
- possible delays or shortages in component supplies;
- other risk factors described in this MD&A; and
- other risk factors not foreseen at this time.

2. *Foreign Currency Valuation Fluctuations*

Sales of the Company's products are transacted primarily in US dollars. Expenses are incurred in US dollars, Canadian dollars and Australian dollars, and as a result, the Company is exposed to risk associated with US, Canadian and Australian dollar fluctuations. A strengthening in the US dollar relative to the Canadian dollar, as was seen in 2008, 2013, 2014, and 2015 results in lower relative US dollar expenses for the Company when compared to a weaker US dollar. The US dollar continues to strengthen compared to other relevant currencies in the first quarter of 2016.

The Company denominates a large majority of its sales in US dollars. A stronger US dollar, compared to the currencies of countries where the Company is selling its products, makes the Company's products more expensive to customers in those countries. As a result, a strengthening US dollar, as was seen during 2015 could have a negative impact on sales to such countries. As the Company expands with increased global sales, it is expected that it may be necessary to transact a larger volume of sales in foreign currencies other than US dollars, thus exposing the Company to additional foreign currency risk.

3. *General Economic and Financial Market Conditions*

Changes in regional conditions in market and business environments could have a negative impact on the Company's 2016 performance. The Company's agricultural product sales have typically been affected to some extent each year by changes in growing season due to drought, commodity prices affecting net farm income, and other conditions in certain markets. For example, a drought was seen for several years in significant regions in Australia which has negatively impacted sales of agriculture guidance products in that market. Should negative weather conditions arise in any of the Company's key markets in 2016, the Company could realize lower-than-expected revenues in the impacted market areas.

4. *Dependence on Key Personnel and Consultants*

The Company's success is largely dependent upon the performance of personnel and key consultants. The unexpected loss or departure of any key officers, employees or consultants could be detrimental to the future operations. The success of the Company will depend, in part, upon the ability to attract and retain qualified personnel, as they are needed. The competition for highly skilled technical, research and development, management, and other employees is high in the GPS industry. There can be no assurance that we will be able to engage the services of such personnel or retain our current personnel.

5. *Competition*

The Company is competing in a highly competitive industry that is constantly evolving and changing. The Corporation expects this competition to increase as new competitors enter the market. Many of our competitors may have greater financial, technical, sales, production and marketing resources. We compete with companies that also have established customer bases and greater name recognition. This may allow competitors to respond more quickly to the GPS market and to better implement technological developments. There is no assurance that the Company will be able to compete on the same scale as these companies. Such competition may result in reduced sales, reduced margins or increased operating expenses.

6. *Third Party Dependence*

Many of the Company's products rely on signals from satellites, and other ground support systems, that it does not own or operate. Such satellites and their ground support systems are complex electronic systems subject to electronic and mechanical failures and possible sabotage. The satellites have limited design lives and are subject to damage by the hostile space environment in which they operate. If a significant number of satellites were to become inoperable, there could be a substantial delay before they are replaced with new satellites. A reduction in the number of operating satellites would impair the current utility of the global navigation satellite systems ("GNSS") and/or the growth of current and

additional market opportunities, which would adversely affect our results of operations. In addition, there is no assurance that governments will remain committed to the operation and maintenance of GNSS satellites over a long period of time or that the policies of governments for the commercial use of GNSS satellites without charge will remain unchanged.

In addition to reliance of satellite signals, the sale of the non-agricultural business included the sale of the GNSS operations. The sale agreement provided for a three-year supply agreement ending in January, 2016, in which the price of services is fixed. The contract is currently under negotiations. There are multiple companies which provide GNSS services which mitigates the risk of dependence.

7. *Dependence on New Products*

The Company must continue to make significant investments in research and development to develop new products, enhance existing products and achieve market acceptance for such products. However, there can be no assurance that development-stage products will be successfully completed or, if developed, will achieve significant customer acceptance. If the Company is unable to successfully define, develop and introduce competitive new products, and enhance existing products, future results would be adversely affected.

8. *Intellectual Property*

The industry in which the Company operates has many participants that own, or claim to own, proprietary intellectual property. The Company has received, and may receive, claims from third parties claiming that the Company has infringed on their intellectual property rights. Determination of the rights to intellectual property is very complex, and costly litigation may be required to establish if the Company has violated the intellectual property rights of others. As a result of such claims, the Company could be subject to losses arising from product injunctions, awards for damages and third party litigation costs, requirements to license intellectual property, legal expenses, diversion of Managements' time and attention, and other costs.

9. *Government Regulation*

The Company's products are subject to government regulation in the United States, Canada and other regions in which we operate. Although the Company believes that it has obtained the necessary approvals for the products that it currently sells, it may not be able to obtain approvals for future products on a timely basis, or at all. In addition, regulatory requirements may change or the Company may not be able to obtain regulatory approvals from countries in which it may desire to sell products in the future.

10. *Availability of Key Suppliers*

The Company is reliant upon certain key suppliers for raw materials and components, and no assurances can be given that we will not experience delays or other difficulties in obtaining supplies, as a result of trade disputes, financial failures impacting suppliers, or from a variety of other potential issues. The raw materials used in certain operations are available only through a limited number of vendors. Although the Company believes there are alternative suppliers for most of its key requirements, if current suppliers are unable to provide the necessary raw materials or fail to deliver products in the quantities required on a timely basis, then the related delays in the manufacture or distribution of products could have a material adverse effect on the Company's results of operations and its financial condition.

AgJunction currently sources GNSS components exclusively from Hemisphere GNSS, the Canadian subsidiary of Beijing UniStrong Science & Technology Co. Ltd. ("Hemisphere") under a supply agreement that expired on January 31, 2016. AgJunction both re-sells the GNSS components to customers in the agriculture sector and embeds them in its precision steering solutions for the agriculture market. Following completion of the Merger, AgJunction intends to commence discussions with Hemisphere for similar arrangements beyond January 31, 2016. To date no final agreement has been reached, and discussions continue. Should AgJunction be unable to negotiate similar terms, AgJunction's cost to purchase GNSS components from Hemisphere is expected to increase to the price charged to Hemisphere's best customer less an agreed discount percentage in accordance with the terms of the supply agreement and such price increase could be significant.

11. *Credit Risk*

The Company has an increasing exposure to credit risk related to trade balances owing from customers. In the normal course of business, the Company monitors the financial condition of its customers and reviews the credit history of new customers to establish credit limits. The Company establishes an allowance for doubtful accounts that corresponds to the credit risk of its customers, historical trends and economic circumstances. Losses could be realized by the Company if customers default on their balances owing.

12. *Technology Risk*

The Company's success may depend in part on our ability to develop products that keep pace with the continuing changes in technology, evolving industry standards and changing customer and end-user preferences and requirements. The Company's products embody complex technology that may not meet those standards, changes and preferences. The Company may be unable to successfully address these developments on a timely basis or at all. Failure to respond quickly and cost-effectively to new developments through the development of new products or enhancements to existing products could cause the Company to be unable to recover significant research and development expenses and could reduce its revenue.

13. *Future Acquisitions*

The Company may seek to expand its business and capabilities through the acquisition of compatible technology, products or businesses. There can be no assurance that suitable acquisition candidates can be identified and acquired on favorable terms, or that the acquired operations can be profitably operated or integrated into the Company. In addition, any internally generated growth experienced by the Company could place significant demands on Management, thereby restricting or limiting the Company's available time and opportunity to identify and evaluate potential acquisitions. To the extent Management is successful in identifying suitable companies or products for acquisition, the Company may deem it necessary or advisable to finance such acquisitions through the issuance of Common Shares, securities convertible into Common Shares, debt financing, or a combination thereof. In such cases, the issuance of Common Shares, Preferred Shares or convertible securities could result in dilution to the holders of Common Shares at the time of such issuance or conversion. The issuance of debt to finance acquisitions may result in, among other things, the encumbrance of certain assets, impeding the Company's ability to obtain bank financing, decreasing its liquidity, and adversely affecting its ability to declare and pay dividends to its shareholders.

14. *Proprietary Protection*

The Company's success will depend, in part, on its ability to obtain patents, maintain trade secrets and unpatented know-how protection, and to operate without infringing on the proprietary rights of third parties or having third parties circumvent its rights. The Company relies on a combination of contract, copyright, patent, trademark and trade secret laws, confidentiality procedures and other measures to protect its proprietary information. There can be no assurance that the steps taken will prevent misappropriation of its proprietary rights. The Company's competitors also could independently develop technology similar to its technology. Although the Company does not believe that its products or services infringe on the proprietary rights of any third parties, there can be no assurance that infringement or invalidity claims (or claims for indemnification resulting from infringement claims) will not be asserted or prosecuted against the Company, or that any such assertions or prosecutions will not materially adversely affect its business, financial condition or results of operations. Irrespective of the validity or the successful assertion of such claims, the Company could incur significant costs and diversion of resources with respect to the defense thereof, which could have a material adverse effect on its business.

15. *Conflicts of Interest*

Certain directors of the Company are engaged and will continue to be engaged in the design, manufacture and marketing of electronic products, and situations may arise where the directors may be in direct competition with the Company. Conflicts of interest, if any, which arise will be subject to and governed by the procedures prescribed by the Alberta Business Corporations Act ("ABCA") which require a director or officer of a corporation who is a party to, or is a director or an officer of, or has a material interest in any person who is a party to, a material contract or proposed material contract with

the Company to disclose his interest and, in the case of directors, to refrain from voting on any matter in respect of such contract unless otherwise permitted under the ABCA.

*16. Product Liability*

The sale and use of the Company's products entail risk of product liability. Although the Company has product liability insurance, there is no assurance that such insurance will be sufficient or will continue to be available on reasonable terms.

*17. New and Emerging Markets*

Many of the markets for the Company's products are new and emerging. The Company's success will be significantly affected by the outcome of the development of these new markets.

*18. Physical Facilities*

The Company has facilities in several different locations, as well as component inventory, finished goods and capital assets at third-party manufacturing facilities. Tangible property at each location is subject to risk of fire, earthquake, flood, and other natural acts of God. In the event of such acts, there could be delays in production and shipments of product due to both the loss of inventory and/or capacity to produce.

*19. Legal Risks*

In common with other companies, the Company is subject to legal risks related to operations, contracts, relationships and otherwise under which it may be served with legal claims. Whether or not the claims are legally valid, such claims may result in legal fees, damages, settlement costs and other costs as well as significant time and distraction of Management and employees – which could negatively impact the Company's ability to execute its business plans.

*20. Technology Failures or Cyber-Attacks*

We rely on information technology systems to process, transmit and store electronic information. In addition, a significant portion of internal communications, as well as communication with customers and suppliers depends on information technology. Further, certain of our products depend upon GPS and other systems through which our products interact with government computer systems and other centralized information sources. We are exposed to the risk of cyber incidents in the normal course of business. Cyber incidents may be deliberate attacks for the theft of intellectual property or other sensitive information or may be the result of unintentional events. Like most companies, our information technology systems may be vulnerable to interruption due to a variety of events beyond our control, including, but not limited to, natural disasters, terrorist attacks, telecommunications failures, computer viruses, hackers and other security issues. Further, attacks on centralized information sources could affect the operation of our products or cause them to malfunction. We have technology security initiatives and disaster recovery plans in place to mitigate our risk to these vulnerabilities, but these measures may not be adequate or implemented properly to ensure that our operations are not disrupted. Potential consequences of a material cyber incident include damage to our reputation, litigation and increased cyber security protection and remediation costs. Such consequences could adversely affect our results of operations.

*21. Foreign Private Issuer Status*

As of June 30, 2014, AgJunction determined that a majority of its outstanding shares were held directly or indirectly by U.S. residents. As a result, AgJunction lost its "foreign private issuer" status effective January 1, 2015 as defined in Rule 3b-4 of the Securities and Exchange Act of 1934. AgJunction will continue to be governed by Canadian securities laws and reporting obligations and is not required to register with the Securities and Exchange Commission or make any filings under the Securities and Exchange Act of 1934.

## **Disclosure Controls and Procedures**

Our Management is responsible for establishing and maintaining adequate disclosure controls and procedures for the Company. Our disclosure controls and procedures are designed to ensure that information required to be disclosed in our reports filed with securities regulatory authorities is recorded, processed, summarized and reported within prescribed time periods and is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

An evaluation was carried out under the supervision of, and with the participation of, our Management, including our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of our disclosure controls and procedures as of December 31, 2015. Based on that evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in the reports we file or submit under applicable securities laws and regulations is recorded, processed, summarized, and reported within the time periods specified thereby.

It should be noted that while the Company's Chief Executive Officer and Chief Financial Officer believe that the Company's disclosure controls and procedures have been designed with the objective to provide a reasonable level of assurance that they are effective, they do not expect that the disclosure controls and procedures or internal controls over financial reporting would prevent all errors and fraud. A control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control procedures, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. We considered these limitations during the development of our disclosure controls and procedures and will periodically re-evaluate them to ensure they provide reasonable assurance that such controls and procedures are effective.

## **Internal Controls Over Financial Reporting**

The Chief Executive Officer and the Chief Financial Officer of the Company are responsible for designing disclosure controls and internal controls over financial reporting as defined in National Instrument 52-109 Certification of Disclosure in Issuer's Annual and Interim Filings ("52-109"), or causing them to be designed under their supervision in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

The Company is currently under the Internal Control - Integrated Framework: 2013 released by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Under the supervision and with the participation of our Chief Executive Officer and our Chief Financial Officer, Management have conducted an evaluation of the effectiveness of our internal controls over financial reporting as of December 31, 2015 for all locations consolidated in the financial statements with the exception of the recently acquired Novariant, Inc. subsidiary which was acquired on October 15, 2015 and therefore scoped out of the evaluation. The Novariant operations represent sales of \$3.2 million, loss from continuing operations of \$1.4 million, net loss of \$1.4 million, current assets of \$6.7 million, non-current assets of \$12.4 million, and current liabilities of \$1.7 million. Based on its evaluation, the certifying officers concluded that our internal controls over financial reporting were effective as of that date.

## Forward-Looking Information

The information in the Management's Discussion and Analysis ("MD&A") contains certain forward-looking statements. These statements relate to future events or our future performance. All statements other than statements of historical fact may be forward-looking statements. Forward-looking statements are often, but not always, identified by the use of words such as "seek", "anticipate", "plan", "continue", "estimate", "expect", "may", "will", "project", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe", "would" and similar expressions. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. We believe the expectations reflected in those forward-looking statements are reasonable but no assurance can be given that these expectations will prove to be correct and such forward-looking statements included in this MD&A should not be unduly relied upon. These statements speak only as of the date of this MD&A and except as required by law, we undertake no obligation to publicly update or revise any forward-looking statements.

In particular, this MD&A contains forward-looking statements pertaining to the following:

- financial results;
- new and emerging markets;
- impact of market conditions;
- forecast net farm income;
- changes in foreign currency rates;
- losses available to reduce future taxable income;
- customer adoption of technology and products;
- processes implemented to mitigate weaknesses in internal controls;
- implementation of International Financial Reporting Standards;
- technological developments;
- expectations regarding the ability to raise capital; and
- research and capital expenditures programs.

The actual results could differ materially from those anticipated in these forward-looking statements as a result of the risk factors set forth below and elsewhere in this MD&A:

- competition;
- departure of key personnel or consultants;
- inability to introduce new technology and new products in a timely manner;
- changes in the GPS network and other systems outside of our control;
- misappropriation of proprietary information;
- legal claims for the infringement of intellectual property and other claims;
- incorrect assessments of the value of acquisitions;
- fluctuation in foreign exchange or interest rates;
- uncertainties in the global economy;
- negative conditions in general economic and financial markets;
- reliance on key suppliers;
- availability of key supplies and components;
- dependence on major customers;
- losses from credit exposures;
- product liability;
- damage or loss of use of physical facilities;
- stock market volatility and market valuations;
- conflicts of interest;
- changes in income tax laws and other government regulations; and
- the other factors discussed under "Business and Market Risks".

With respect to forward-looking statements contained in this document, we have made assumptions regarding, among other things: future technological developments; availability of key supplies, components, services, networks and developments; future exchange rates; the cost of expanding the Company's product lines; the impact of increasing competition; the nature and outcome of legal proceedings; the continuity of existing business relationships; conditions in general economic and financial markets; and our ability to obtain financing on acceptable terms.

Management has included the above summary of assumptions and risks related to forward-looking information provided in this MD&A in order to provide shareholders and readers with a more complete perspective on the Company's current and future operations and such information may not be appropriate for other purposes. Readers are cautioned that the foregoing lists of factors are not exhaustive. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary statement.

Consolidated Financial Statements of



Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

## **MANAGEMENT’S RESPONSIBILITY FOR FINANCIAL REPORTING**

Management of AgJunction Inc. (“AgJunction” or the “Company”) is responsible for the preparation and the presentation of the consolidated financial statements and related information published in the annual report. These consolidated financial statements were prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”).

The preparation of the financial information necessarily requires the use of some estimates and judgments, such as selection and application of accounting principles appropriate to the circumstances and with due consideration to materiality. Where appropriate, management seeks and receives guidance in these matters from external legal, accounting and other advisors.

To ensure the reliability of the consolidated financial statements, management relies on the Company’s system of internal controls. The accounting procedures and related systems of internal control are designed to provide reasonable assurance that its assets are safeguarded and its financial records are reliable.

Management continuously monitors and adjusts the Company’s internal controls and management information systems to accommodate a changing environment while ensuring financial integrity.

The Board of Directors is responsible for overseeing management’s responsibility for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. The Board carries out this responsibility through its Audit Committee which is comprised entirely of independent directors.

The Audit Committee meets periodically with management, as well as with the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues; to satisfy itself that each party is properly discharging its responsibilities; and to review Management’s Discussion and Analysis, the consolidated financial statements and the external auditors’ report. The Audit Committee reports its findings to the Board of Directors for consideration when approving the consolidated financial statements for issuance to the shareholders. The Committee also considers, for review by the Board of Directors and approval by the shareholders, the engagement or re-appointment of the external auditors.

Management also recognizes its responsibility for ensuring that the Company, at all times, conducts its affairs in an ethical manner, conforming to all applicable laws and regulations, and in accordance with the highest standards of personal and corporate conduct.

Michael Manning  
Sr. Vice President & Chief Financial Officer  
March 28, 2016

Dave Vaughn  
President & Chief Executive Officer  
March 28, 2016

# AgJunction Inc.

## Consolidated Statements of Financial Position

(Expressed in U.S. dollars)

	December 31, 2015	December 31, 2014
<b>Assets</b>		
Current assets:		
Cash and cash equivalents (note 5)	\$ 13,047,777	\$ 11,223,755
Accounts receivable, net (note 6)	8,222,606	5,665,108
Inventories (note 7)	11,800,917	9,692,923
Prepaid expenses and deposits	975,018	947,931
	<u>34,046,318</u>	<u>27,529,717</u>
Property, plant and equipment (note 10)	3,484,406	2,808,052
Intangible assets (note 11)	12,391,146	7,772,064
Goodwill (note 23)	11,444,419	5,374,519
	<u>\$ 61,366,289</u>	<u>\$ 43,484,352</u>
<b>Liabilities and Shareholders' Equity</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 5,970,427	\$ 2,795,216
Provisions (note 12)	995,938	302,987
Current portion of deferred revenue	342,095	2,016,183
Current portion of finance lease obligation (note 13)	1,160	13,918
	<u>7,309,620</u>	<u>5,128,304</u>
Deferred revenue	203,223	343,245
Finance lease obligation (note 13)	–	1,160
	<u>7,512,843</u>	<u>5,472,709</u>
Shareholders' equity:		
Share capital (note 14)	147,929,647	122,467,464
Equity reserve	4,669,173	5,150,466
Accumulated deficit	(98,745,374)	(89,606,287)
	<u>53,853,446</u>	<u>38,011,643</u>
	<u>\$ 61,366,289</u>	<u>\$ 43,484,352</u>

See accompanying notes to consolidated financial statements.

# AgJunction Inc.

Consolidated Statements of Profit or Loss  
Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

	2015	2014
Sales (note 18)	\$ 39,048,487	\$ 44,809,579
Cost of sales	24,220,178	24,501,704
Gross profit	14,828,309	20,307,875
Expenses:		
Research and development	6,728,512	7,102,281
Sales and marketing	5,403,375	6,192,903
General and administrative	8,432,772	7,729,475
	20,564,659	21,024,659
Operating (loss)	(5,736,350)	(716,784)
Intangible assets impairment (note 11)	4,713,670	–
Goodwill impairment (note 23)	–	15,856,000
Foreign exchange loss, net	203,486	172,064
Interest and other income	(23,608)	(42,675)
(Gain) loss on sale of property, plant and equipment (note 10)	132,408	(8,175)
(Gain) on sale of other assets, net of liabilities (note 9)	(1,623,219)	–
Net (loss) before income tax (recovery)	(9,139,087)	(16,693,998)
Income tax (recovery) (note 19)	–	(37,350)
Net (loss)	\$ (9,139,087)	\$ (16,656,648)
Loss per share:		
Basic and diluted (loss) per share (note 17)	\$ (0.11)	\$ (0.23)

See accompanying notes to consolidated financial statements.

# AgJunction Inc.

## Consolidated Statements of Changes in Equity

Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

	Share capital	Equity reserve	Deficit	Total equity	Number of shares
Balance at January 1, 2014	\$ 121,096,751	\$ 6,091,297	\$ (72,949,639)	\$ 54,238,409	69,805,628
Net (loss)	–	–	(16,656,648)	(16,656,648)	–
Issue of common shares for business acquisition, net of share issue cost (note 14)	1,007,000	(1,007,000)	–	–	2,178,964
Share-based payment transactions	–	180,882	–	180,882	–
Stock options exercised	249,000	–	–	249,000	337,471
Transfer from equity reserve on exercise of stock options	114,713	(114,713)	–	–	–
Balance at December 31, 2014	122,467,464	5,150,466	(89,606,287)	38,011,643	72,322,063
Net (loss)	–	–	(9,139,087)	(9,139,087)	–
Issue of common shares and restricted stock awards for business acquisition, (note 8)	24,900,841	–	–	24,900,841	49,291,026
Share-based payment transactions	–	80,049	–	80,049	–
Issue of restricted stock awards (note 14)	561,342	(561,342)	–	–	1,216,130
Balance at December 31, 2015	\$ 147,929,647	\$ 4,669,173	\$ (98,745,374)	\$ 53,853,446	122,829,219

See accompanying notes to consolidated financial statements.

# AgJunction Inc.

Consolidated Statements of Cash Flows  
 Years ended December 31, 2015 and 2014  
 (Expressed in U.S. dollars)

	2015	2014
Cash flows from (used in) operating activities:		
Net (loss)	\$ (9,139,087)	\$ (16,656,648)
Items not involving cash:		
Depreciation (note 10)	558,810	579,897
Amortization (note 11)	941,799	1,031,814
Share-based payment transactions (note 14)	80,049	180,882
Allowance on trade receivables (note 6)	50,625	109,467
Net realizable value write down of inventory (note 7)	1,547,743	56,530
(Gain) loss on disposal of property, plant and equipment (note 10)	132,408	(8,175)
(Gain) on sale of other assets, net of liabilities (note 9)	(1,623,219)	-
Intangible assets impairment, net of amortization (note 11)	4,713,670	-
Goodwill impairment (note 23)	-	15,856,000
Change in non-cash operating working capital, net of effects of business combination:		
Accounts receivable	(1,121,544)	5,353,120
Inventories	88,895	291,359
Prepaid expenses and deposits	181,452	(239,442)
Accounts payable and accrued liabilities	366,900	(2,522,213)
Provisions	544,792	(493,331)
Deferred revenue	(931,688)	(574,457)
Income taxes refunded (paid)	59,000	(64,435)
Cash flows from (used in) operating activities	(3,549,395)	2,900,368
Cash flows from (used in) financing activities:		
Payment of finance lease liability	(13,918)	(23,004)
Interest received (paid), net	2,426	42,675
Issuance of share capital	-	249,000
	(11,492)	268,671
Cash used in discontinued operations	-	(162,388)
Cash flow from (used in) financing activities	(11,492)	106,283
Cash flows from (used in) investing activities:		
Redemption of short-term investments	-	8,100,751
Proceeds from the sales of property, plant and equipment	5,351	65,141
Purchase of property, plant and equipment (note 10)	(413,109)	(278,433)
Intangible asset addition (note 11)	(2,130,380)	(2,646,833)
R&D expense reimbursement (note 11)	1,875,795	1,332,200
Payment of acquisition consideration (note 8)	-	(400,000)
Proceeds from sale of division (note 9)	2,422,916	-
Cash acquired in business acquisition (note 8)	3,624,336	-
Cash flow from investing activities	5,384,909	6,172,826
Increase in cash position	1,824,022	9,179,477
Cash and cash equivalents, beginning of year	11,223,755	2,044,278
Cash and cash equivalents, end of year	\$ 13,047,777	\$ 11,223,755

See accompanying notes to consolidated financial statements.

# AgJunction Inc.

## Notes to the Consolidated Financial Statements

Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

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### 1. Reporting entity:

AgJunction Inc. (the "Company") is a company domiciled in Canada. The primary office is located at 2207 Iowa Street, Hiawatha, Kansas. The Company is a publicly traded company listed on the Toronto Stock Exchange under the ticker symbol "AJX". The consolidated financial statements of the Company as at and for the years ended December 31, 2015 and 2014 comprise the accounts of the Company and its subsidiaries (together referred to as the "Company"). The Company is primarily involved in the design, marketing and sale of precision Global Positioning System ("GPS") products and technologies. The consolidated financial statements were authorized for issue by the Board of Directors on March 28, 2016.

### 2. Basis of preparation:

#### (a) Statement of compliance:

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

#### (b) Basis of measurement:

The consolidated financial statements have been prepared on the going concern and historical cost basis except for non-derivative financial assets at fair value through profit and loss.

#### (c) Functional and presentation currency:

These consolidated financial statements are presented in United States dollars, which is also the Company's functional currency.

#### (d) Use of estimates and judgments:

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Some of the significant estimates and assumptions used in preparing the consolidated financial statements are as follows:

##### (i) Allowance for doubtful accounts (note 6):

The Company maintains an allowance for doubtful accounts for estimated losses that may occur if customers are unable to pay balances owing to the Company. This allowance is determined based on a review of specific customers, historical experience and economic circumstances.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 2

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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## 2. Basis of preparation (continued):

### (ii) Deferred tax assets (note 19):

Deferred tax assets are recognized for all deductible temporary differences, carry-forward of unused tax losses and other tax assets, to the extent future taxable profit will be available against which the deductible temporary differences and the carry-forward of unused tax losses and other tax assets can be utilized.

### (iii) Goodwill impairment (note 23):

After the 2013 sale of the precision business, the Company only has one cash-generating unit ("CGU"), the agricultural business unit which represents the lowest level within the Company at which the goodwill is monitored for internal management purposes.

Goodwill impairment is determined by assessing the recoverable amount of the assets or CGU to which the asset relates. The recoverable amount of an asset or CGU is the greater of fair value less cost to sell and the value in use.

Fair value less cost to sell takes into consideration the market capitalization of the Company as there is only one CGU. The value in use of the CGU is determined using a "discounted cash flow" model, consistent with recognized valuation methods. The most significant assumptions underlying the model prepared by Management include: revenues, revenue growth, gross margins, operating expenses, income taxes, weighted average cost of capital, and capital expenditures. Significant factors impacting these assumptions include estimates of future market share, competition, technological developments, interest rates, and market trends. Assumptions incorporated into the discounted cash flow model reflect Management's long-term view of the Company's business and the markets in which it competes.

Impairment losses are measured as the difference between the carrying amount of the goodwill and its recoverable amount.

### (iv) Inventory obsolescence (note 7):

Inventory is measured at the lower of cost or net realizable value. The Company evaluates inventory based on movement over an 18 month period, classifying inventory as active, slow-movement or zero-movement. Items classified as zero-movement, are deemed obsolete and are estimated to have no value. Items classified as slow-moving are valued based on historical cost recovery rates.

### (v) Provisions (note 12):

Based on historical information of warranty claims compared to sales, the Company provisions an amount for future claims on items sold in the current period. Any expenses directly relating to warranty claims are expected to offset the provision in period.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 3

Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

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## 2. Basis of preparation (continued):

Information about critical judgments in applying accounting policies that have significant effect on the amounts recognized in the consolidated financial statements is included in the following notes:

(vi) Recovery of deferred development costs:

Development costs associated with research activities are capitalized when certain conditions as outlined in note 3 (k) are met. Recoverability of capitalized development costs is assessed based upon contractual reimbursements required to be paid to the Company for meeting contractual project milestones. Also considered in the Company's recovery assessment are contractual and planned orders of product which is created through completion of the development project.

(vii) Share-based payments

Share-based payments are measured at fair value at the date of grant. Fair value is measured by using a Black Scholes option pricing model, taking into account the terms and conditions upon which the equity instruments were granted as well as management's best estimate of the expected life of such stock options. The following inputs are utilized in determining the fair value of share-based payments: Company stock price at issuance; stock option exercise price; weighted average volatility; interest rate; and expected life.

## 3. Significant accounting policies:

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements.

(a) Principles of consolidation:

These consolidated financial statements include the accounts of the Company and its subsidiaries, all of which are wholly-owned. All inter-company transactions, balances and unrealized gains or losses on inter-company transactions have been eliminated upon consolidation. AgJunction LLC (formerly Hemisphere GPS LLC), AgJunction AUS Pty Ltd. (formerly Hemisphere AUS Pty Ltd.) and Novariant, Inc. (acquired on October 15, 2015) are wholly owned operating subsidiaries of the Company.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 4

Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

#### (b) Foreign currency translation:

Under IFRS, functional currency of each entity in the Company is determined separately in accordance with the indicators as per IAS 21, The Effects of Changes in Foreign Exchange Rates, and should be measured using the currency of the primary economic environment in which the entity operates (the “functional currency”). Based on IAS 21, the functional currency of the Company and its subsidiaries is determined to be United States dollar.

Foreign currency transactions denominated in other than United States dollars are translated into the functional currency on the following basis:

- (i) Monetary assets and liabilities are translated at the rates of exchange prevailing at statement of financial position date.
- (ii) Non-monetary assets, liabilities and related depreciation expenses that are measured at historical cost are translated using the exchange rate at the date of the transaction.
- (iii) Income and expenses for each statement of profit or loss presented are translated at average exchange rates during the month in which they are recognized.

Exchange differences resulting from the settlement of foreign currency transactions and the gain or loss due to remeasurement of assets and liabilities held in foreign currencies are recognized directly in the “foreign exchange loss (gain)” line item of the consolidated statement of profit or loss in the period in which incurred.

#### (c) Financial instruments:

##### (i) Non-derivative financial assets:

The Company initially recognizes trade and other receivables and deposits on the date they originate. All other financial assets are recognized initially on the trade date at which the Company becomes a party to the contractual provisions of the instrument.

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Company is recognized as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when the Company has a legal right to offset the amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 5

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

The Company classifies non-derivative financial assets into the following categories: financial assets at fair value through profit or loss ("FVTPL"), held-to-maturity financial assets, loans and receivables.

Financial assets at fair value through profit or loss ("FVTPL"):

Financial assets designated as FVTPL are stated at fair value with the gain or loss recognized in the consolidated statement of profit or loss. The net gain or loss recognized incorporates any interest earned on the financial asset. The Company has classified cash and cash equivalents as FVTPL.

Held-to-maturity financial assets:

These assets are initially recognized at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at amortized cost using the effective interest method. The Company classifies short-term investments as held-to-maturity financial assets.

Loans and receivables:

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognized initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition loans and receivables are measured at amortized cost using the effective interest method, less any impairment losses. The effective interest method calculates the amortized cost of a financial asset and allocates interest income over the corresponding period.

The Company has classified accounts receivable and other receivable as loans and receivables.

Bank overdrafts that are repayable on demand and form an integral part of the Company's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

(ii) Non-derivative financial liabilities:

Non-derivative financial liabilities are recognized initially at fair value plus any directly attributable transaction costs on the date that they are originated. Financial liabilities are derecognized when the contractual obligations are discharged, cancelled or expire. The Company has classified accounts payable and accrued liabilities as non-derivative financial liabilities.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 6

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

(iii) Share capital:

Common shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognized as a deduction from equity, net of any tax effects.

(d) Cash and cash equivalents:

Cash and cash equivalents consists of cash on hand. The cash on hand is denominated in Canadian dollars (CDN \$), United States dollars (US \$), Australian dollars (AUS \$), New Zealand dollars (NZD \$), Euros (EUR €), British Pounds (GBP £), and Hungarian Forints (HUF Ft). The Company holds cash on hand with Canadian charter banks, United States chartered banks, Australian chartered banks and European chartered banks.

(e) Short-term investments:

Short-term investments consist of term-deposits with original maturities greater than three months but less than twelve months.

(f) Revenue recognition:

The Company generates revenue from the sale of equipment, agronomy software services and extended warranty programs (note 18). Revenue from the sale of equipment is recognized upon shipment and when all significant contractual obligations have been satisfied and collection is reasonably assured. Accruals for warranty costs, sales returns and other allowances at the time of shipment are based upon contract terms and anticipated claims. Revenue from sale of software relates mainly to perpetual licenses, which provide the customer with the right to use the licensed products.

Revenues from the sale of extended service programs are recorded as deferred revenue at the time the extended service is invoiced and are recognized on a pro-rata basis over the extended service period.

Agronomy software service revenue is recognized when any associated services are not essential to the functionality of the software and when the following conditions are met: 1) the amount of revenue can be measured reliably; 2) it is probable that the economic benefits associated with the transaction will flow to the entity; 3) the stage of completion of the transaction at the end of the reporting period can be measured reliably; and 4) the costs associated with the transaction can be measured reliably. Revenue is recognized on a pro-rata basis over the service period. On April 1, 2015, the Company sold the net business assets associated with its Agronomy Services division (note 9).

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 7

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

### 3. Significant accounting policies (continued):

(g) Inventories:

Inventories are measured at the lower of cost and net realizable value. Net realizable value is the estimated selling price less estimated costs of completion and selling expenses. Cost, which is based on a weighted average, includes expenditures incurred in acquiring stock and bringing it to its existing location and condition. In the case of manufactured inventories and work in progress, cost includes an appropriate share of overheads attributable to manufacturing, based on normal operating capacity.

(h) Property, plant and equipment:

Property, plant and equipment is measured at cost less accumulated depreciation and impairments. Cost includes expenditures that are directly attributable to the acquisition of the asset. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate. All other repairs and maintenance are charged to the statement of profit or loss during the financial period in which they are incurred.

The carrying amounts of property, plant and equipment are depreciated from the date of acquisition to their estimated residual value over the estimated useful lives of the assets. Estimates of residual values and useful lives are reassessed annually and any change in estimate is taken into account in the determination of remaining depreciation charges.

Depreciation is charged from the date of acquisition of an asset and is provided at the following annual rates:

Assets	Method	Rate
Leasehold improvements	straight-line	4 – 20 years
Computer equipment and software	declining balance	30%
Office and production equipment	declining balance	20% - 30%
Licenses and other assets	straight-line	2 – 10 years

(i) Intangible assets:

Intangible assets are measured at cost less accumulated amortization and impairments. The carrying value of intangible assets is amortized over the estimated useful lives based on management's best estimates. Estimates of the useful lives are reassessed annually and any change in estimate is taken into account in the determination of the remaining amortization charges.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 8

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

### 3. Significant accounting policies (continued):

Assets	Rate
Trademarks and brands	20 years
Customer relationships	5 years
Marketing and distribution assets	5 years
Technology	5-10 years

(j) Goodwill:

Goodwill acquired in a business combination is initially measured at cost, being the excess of the cost of the business acquisition over the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquired entity at the date of acquisition. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that such carrying value may be impaired.

The Company only has one CGU, the agricultural business unit, which represents the lowest level within the Company at which the goodwill is monitored for internal management purposes based on the Company's primary reporting format determined in accordance with IFRS 8, Operating Segments.

(k) Impairment:

Goodwill and intangible assets with indefinite useful lives are not subject to amortization and are tested for impairment annually and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Assets that are subject to depreciation and amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

Impairment is determined by assessing the recoverable amount of the assets or cash-generating units to which the asset relates. A CGU is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or group of assets. The recoverable amount of an asset or CGU is the greater of fair value less cost to sell and the value in use.

An impairment loss would be measured as the difference between the carrying amount of the goodwill and its recoverable amount. Fair value less cost to sell takes into consideration the market capitalization of the Company as there is only one cash generating unit, relevant multiples, and peer transactions. Value in use is determined using a detailed discounted cash flow analysis using management's estimates, including a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 9

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

Impairment losses recognized in respect of the CGU are allocated first to reduce the carrying amount of any goodwill of the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis. Where intangible assets have been allocated to the CGU and part of the operation within the CGU is disposed of, the intangible assets associated within the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Intangible assets disposed of in such cases are measured based on the relative values of the operation disposed of and the portion of the CGU retained.

An impairment loss in respect of goodwill is not reversed. For assets other than goodwill, an impairment loss recognized in prior periods shall be reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If this is the case, the carrying amount of the asset shall, be increased to its recoverable amount and an impairment loss is reversed, however, the increased carrying amount shall not exceed the carrying value that would have been determined, net of depreciation and amortization, if no impairment loss had been recognized.

(l) Research and development:

Expenditures on research activities are recognized under research and development expenses in the period in which they are incurred. An internally generated intangible asset arising from product development is recognized only if all of the following conditions are met: the Company intends to and has sufficient resources to complete development and to use or sell the asset; it is probable that the asset created will generate future economic benefits; the development cost of the asset can be measured reliably; and the product from which the asset arises meets the IFRS criteria for technical and commercial feasibility. Internally generated intangible assets are amortized on a straight-line basis over their useful lives. Where no internally generated intangible asset can be recognized, development expenditure is recognized as an expense in the period in which it is incurred. Capitalized expenses include the cost of material, direct labor, direct overhead and outsourcing costs directly attributable to preparing the asset for its intended use.

(m) Earnings per share:

Basic earnings or loss per share represents the profit or loss for the period, divided by the weighted average number of ordinary shares in issue during the period. Diluted earnings or loss per share represents the profit or loss for the period, divided by the weighted average number of ordinary shares in issue during the period plus the weighted average number of dilutive potential shares resulting from share options where the inclusion of these would not be antidilutive.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 10

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

#### (n) Share-based payments:

The Company awards stock options to certain directors, officers, employees, key consultants and agents of the Company, from time to time, on a discretionary basis subject to certain terms and conditions. Stock options are measured at fair value at the date of grant. Fair value is measured by using the Black Scholes option pricing model, taking into account the terms and conditions upon which the equity instruments were granted and also based on management's best estimate of the expected life of such stock options. The fair value of such awards is expensed over the vesting period with a corresponding increase in reserve under equity. Upon exercise of stock-options, proceeds received are credited to share capital.

In 2014, the Company adopted a restricted stock unit ("RSU") plan. The Company may award RSUs to certain directors, officers, employees, key consultants and agents of the Company, from time to time, on a discretionary basis subject to certain terms and conditions. No RSUs were awarded in 2015 or 2014.

In 2015, the Company adopted a restricted stock award ("RSA") plan. The Company may award RSAs to certain directors, officers, and employees of the Company, from time to time, on a discretionary basis subject to certain terms and conditions.

As of December 31, 2015, 4,046,563 RSAs were held by senior management as well as certain members of the Board of Directors.

Throughout 2014, an Employee Stock Purchase Plan ("ESP") was in place for employees of AgJunction. Under the ESP plan, employees had the option to purchase shares in the Company at market price monthly and offer employees matching shares at of rate of 50% up to a maximum of 4% of gross salary. The Company recognized the matched shares as an expense over the period of 12 months of applicable employment condition. As of December 31, 2014, the Company terminated the ESP plan. The employees participating in the plan were awarded all employer matched shares which immediately vested upon termination of the plan.

#### (o) Income taxes:

Income tax comprises current tax and deferred tax. Income tax is recognized in the consolidated statement of profit or loss except to the extent that it relates to items recognized directly in equity. Current income tax is the tax expected to be payable on the taxable profit for the period, using tax rates enacted or substantively enacted by the reporting date.

Deferred taxes are recognized on all temporary differences at the consolidated statement of financial position date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 11

Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

Deferred tax assets are recognized for all deductible temporary differences, carry-forward of unused tax losses and other tax assets, to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and the carry-forward of unused tax losses and other tax assets can be utilized. Deferred tax is calculated using the tax rates that are expected to be applied to temporary differences when they reverse, based on tax rates and laws enacted, or substantively enacted, by the reporting date.

#### (p) Provisions:

Provisions are recorded when a present legal or constructive obligation exists as a result of past events where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and reliable estimate of the amount of the obligation can be made.

Provisions for obsolete inventory are based on management's best estimates which consider a variety of factors that may affect the carrying values of inventories. These factors include, but are not limited to, market demand, technology and design changes. A provision for warranty is recognized when the underlying products and services are sold. Warranty provision is based on historical warranty data and a weighting of all possible outcomes against their associated probabilities.

Where the time effect of money is material, significant provision balances are discounted to current values using appropriate pre-tax discount rates. The unwinding of the discount is recorded as finance cost under general and administrative expenses.

#### (q) Vacation pay:

Employee entitlements to annual leave are recognized as they are earned by the employees. A provision, stated at current cost, is made for the estimated liability at period end.

#### (r) Termination benefits:

Termination benefits are recognized as an expense when the Company is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognized as an expense if the Company has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting period, then they are discounted to their present value.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 12

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

(s) Leased assets:

Leases of which the Company assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with accounting policy applicable to that asset. Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability.

Payments made under operating leases are recognized in the consolidated statement of profit or loss on a straight line basis over the term of the lease.

(t) Segment reporting:

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components. The operating results are reviewed regularly by the Company's CEO to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

(u) Restructuring costs:

A provision for restructuring is recognized when it is material, and the restructuring plans have been approved and announced before the reporting date. Restructuring costs are recognized in the consolidated statement of profit or loss within operating income (loss). These costs mainly involve outsource manufacturing costs, termination and severance benefits, legal and consulting fees, redundancy costs and scrapping of property and equipment as well as other costs that are directly related to the restructuring plan and that provide no benefit to the ongoing operations.

(v) Assets held for sale:

Non-current assets, or disposal groups comprised of assets and liabilities, are classified as held-for-sale if it is highly probable that they will be recovered primarily through sale rather than through their continuing use. This condition is considered to be met when the asset or group of assets are available for immediate sale in its present condition. Once classified as held-for-sale, intangible assets and property and equipment are no longer amortized or depreciated.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 13

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

(w) Discontinued operations:

A discontinued operation is a component of the Company's business, the operations and cash flows of which can be clearly distinguished from the rest of the Company and which:

- Represents a separate major line of business or geographical area of operations;
- Is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operation.

Classification as a discontinued operation occurs on disposal or when the operation meets the criteria to be classified as held-for-sale. When an operation is classified as a discontinued operation, the comparative statement of profit or loss is re-presented as if the operation had been discontinued from the start of the comparative year.

(x) Initial adoption of new standards and interpretations:

The Company has adopted the following new standards and amendments to standards, including any consequential amendments to other standards, with the date of initial application of January 1, 2015. The nature and effect of the changes are explained below:

(i) Amendments to IFRS 2, *Share-based Payment*:

In December 2013, the IASB issued amendments to IFRS 2, *Share-based Payment*. The amendment redefines "vesting condition" and "market condition" as well as adds definitions for "performance condition" and "service condition". The amendment clarifies that period for performance targets must not extend beyond the end of a service period, though the performance target period may start earlier. The amendment also clarifies that share-based payments previously recognized as an expense may be reversed when, for any reason, an employee does not meet a service condition.

The Company applied the amendments to IFRS 2 in disclosing share-based payments. The impact of adoption was immaterial.

(y) New standards and interpretations not yet adopted:

In May 2014, the IASB issued IFRS 15, *Revenue from Contracts with Customers*. The standard is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted under IFRS. The Company is currently assessing the impact of the standard on financial results.

In July 2014, the IASB issued IFRS 9, *Financial Instruments*. The standard is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted under IFRS. This standard is not expected to have a significant impact on the Company's financial results.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 14

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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### 3. Significant accounting policies (continued):

In January 2016, the IASB issued IFRS 16, *Leases*, which requires major revisions in the way lessees currently account for leases under IFRS 17, *Leases*. The standard is effective for annual periods beginning on or after January 1, 2019, with early adoption permitted if IFRS 15, *Revenue from Contracts with Customers*, has also been applied. The Company is currently assessing the impact of the standard on financial results.

### 4. Determination of fair values:

A number of the Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

(a) Derivatives:

The fair value of forward exchange contracts is based on their listed market price, if available. If a listed market price is not available, then fair value is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). There were no derivatives held as of December 31, 2015 and 2014.

(b) Share-based payment transactions:

The fair value of the employee share options is measured using the Black-Scholes option pricing model. Measurement inputs include the share price on measurement date, the exercise price of the instrument, the expected volatility (based on weighted average historic volatility adjusted for changes expected due to publicly available information), the weighted average expected life of the instruments (based on historical experience of forfeiture rates), and the risk-free interest rate (based on government bonds). Service and non-market performance conditions are not taken into account in determining fair value.

(c) Goodwill:

Refer to note 23.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 15

Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

## 5. Cash and cash equivalents:

In US\$

	December 31, 2015	December 31, 2014
Cash on hand		
CDN \$	\$ 638	\$ 72,398
US \$	12,538,945	11,069,530
AUS \$	392,397	68,796
NZD \$	83,441	13,031
EUR €	26,519	–
GBP £	135	–
HUF Ft	5,702	–
Cash and cash equivalents	\$ 13,047,777	\$ 11,223,755

## 6. Accounts receivable:

	December 31, 2015	December 31, 2014
Trade	\$ 7,025,614	\$ 5,711,892
Other receivable	1,381,590	598,275
Allowance for doubtful accounts	(184,598)	(645,059)
	\$ 8,222,606	\$ 5,665,108

### Aging of receivables that are past due but not impaired:

	December 31, 2015	December 31, 2014
0 to 30 days	\$ 1,399,738	\$ 99,236
31 to 60 days	45,626	728,174
61 to 90 days	68,945	–
Over 90 days	129,440	61,366
	\$ 1,643,749	\$ 888,776

### Reconciliation of changes in the allowance for doubtful accounts:

	December 31, 2015	December 31, 2014
Balance beginning of year	\$ 645,059	\$ 803,410
Provisions	50,625	109,467
Accounts receivable written off	(511,086)	(267,818)
	\$ 184,598	\$ 645,059

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 16

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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## 7. Inventories:

Inventories include material, labor and manufacturing overhead costs. The components of inventories were as follows:

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	December 31, 2015	December 31, 2014
Finished goods	\$ 9,550,769	\$ 8,298,183
Raw materials	2,017,978	1,391,577
Work in process	232,170	3,163
	<hr/>	<hr/>
	\$ 11,800,917	\$ 9,692,923

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During the year ended December 31, 2015, the Company recorded write-downs of finished goods and raw materials to net realizable value in the amount of \$1,547,743 (2014 – \$56,530) which was recognized in the cost of sales line item of the consolidated statement of profit or loss.

## 8. Business Combinations:

In February 2014, the Company issued 2,178,964 common shares valued at \$1,007,000, net of issuance costs based on closing stock price and paid \$400,000 in cash to settle the remaining portion of the consideration related to the 2012 acquisition.

On March 16, 2015, the Company announced it had entered into a definitive agreement with Novariant, Inc. ("Novariant") to acquire all of its outstanding stock in exchange for shares in the Company. The merger was approved by AgJunction shareholders on September 30, 2015 and closed on October 15, 2015. The results from Novariant operations from October 16, 2015 through December 31, 2015 are included in the Company's operating results.

The completion of the merger gained AgJunction a preeminent position in automated steering and machine control technologies through combining product portfolios and forming the agriculture industry's most comprehensive intellectual property portfolio. The merger also enhanced the Company's research and development capabilities.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 17

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

## 8. Business Combinations (continued):

Fair value of net assets acquired consist of:

Cash and cash equivalents	\$ 3,624,336
Accounts receivable	1,548,005
Inventories	3,789,957
Prepaid expenses and deposits	208,539
Property, plant and equipment	997,360
Intangible assets	11,670,000
Goodwill	6,069,900
Accounts payable and accrued liabilities	(2,983,690)
Deferred revenue	(23,566)
Net assets acquired	\$ 24,900,841

Consideration consisted of:

Shares issued (46,460,593 Common; 2,830,433 RSAs; 49,291,026 Total)	\$ 24,900,841
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Accounts receivable of \$1,548,005 consist of gross contractual accounts receivable of \$1,628,078 less \$80,073 which represents the best estimate of amounts not expected to be collected.

The intangible asset acquired was technology and has an estimated useful life of ten years.

Goodwill generated as a result of the Novariant transaction represents intangible assets which did not qualify for separate recognition such as Novariant's trademarks, customer portfolio, and assembled workforce. The goodwill will not be deductible for tax purposes.

Summarized results of Novariant operations from October 16, 2015 to December 31, 2015 are as follows:

Sales	\$ 3,198,553
Cost of sales	2,496,039
Gross profit	702,514
Expenses	1,302,713
Operating (loss)	(600,199)
Foreign exchange loss, net	2,872
Interest and other expense	1,308
Net (loss)	\$ (604,379)

Inventory acquired as part of the Novariant acquisition was adjusted up to fair value in purchase accounting. Accordingly, fair valued Novariant inventory sold over the period October 16, 2015 to December 31, 2015 required a release of the fair value step up in inventory in the amount of \$622,771 which is included within the Cost of sales line above. Adjusting for this release, Novariant realized net income of \$18,392.

# AgJunction Inc.

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Years ended December 31, 2015 and 2014

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## 9. Sale of agronomy services operations:

On April 1, 2015, the Company sold the net business assets associated with its Agronomy Services operations to EFC Systems for cash of \$2.4 million. The Company's Agronomy Services operations provided a cloud-based data management software platform and wireless hardware to the Company's Outback customers, or precision agriculture retailers and growers.

Effect of sale on financial position:

	Total
Intangible assets	\$ 1,650,034
Property, plant and equipment	37,546
Inventories	45,325
Assets sold	1,732,905
Deferred revenue	(905,988)
Vacation payable	(27,220)
Liabilities transferred	(933,208)
Assets sold, net of liabilities transferred:	\$ 799,697
Proceeds	\$ 2,422,916
Gain on sale	\$ 1,623,219

# AgJunction Inc.

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Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

## 10. Property, plant and equipment:

### Cost

	Leasehold improvements	Computer Equip. and software	Office and production equip.	Licenses and other assets	Total
Balance at December 31, 2014	2,676,863	1,305,432	1,664,551	1,208,378	6,855,224
Additions (reimbursements)	33,066	193,838	68,712	117,493	413,109
Business acquisition	77,660	721,060	198,640	—	997,360
Disposals	(151,411)	(596,003)	(213,516)	(17,720)	(978,650)
Balance at December 31, 2015	\$ 2,636,178	\$ 1,624,327	\$ 1,718,387	\$ 1,308,151	\$ 7,287,043

### Accumulated depreciation

Balance at December 31, 2014	1,170,007	955,355	1,114,414	807,396	4,047,172
Depreciation	162,204	134,030	131,635	130,941	558,810
Disposals	(148,037)	(478,316)	(172,149)	(4,843)	(803,345)
Balance at December 31, 2015	\$ 1,184,174	\$ 611,069	\$ 1,073,900	\$ 933,494	\$ 3,802,637

### Carrying amount

Balance at December 31, 2014	\$ 1,506,856	\$ 350,077	\$ 550,137	\$ 400,982	\$ 2,808,052
Balance at December 31, 2015	\$ 1,452,004	\$ 1,013,258	\$ 644,487	\$ 374,657	\$ 3,484,406

# AgJunction Inc.

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Years ended December 31, 2015 and 2014

(Expressed in U.S. dollars)

## 10. Property, plant and equipment (continued):

### Cost

	Leasehold improvements	Computer Equip. and software	Office and production equip.	Licenses and other assets	Total
Balance at December 31, 2013	2,684,186	1,297,384	1,822,594	1,075,314	6,879,478
Additions (reimbursements)	(7,323)	69,989	82,703	133,064	278,433
Disposals	—	(61,941)	(240,746)	—	(302,687)
Balance at December 31, 2014	\$ 2,676,863	\$ 1,305,432	\$ 1,664,551	\$ 1,208,378	\$ 6,855,224

### Accumulated depreciation

Balance at December 31, 2013	1,009,199	896,564	1,155,960	651,273	3,712,996
Depreciation	160,808	115,613	147,353	156,123	579,897
Disposals	—	(56,822)	(188,899)	—	(245,721)
Balance at December 31, 2014	\$ 1,170,007	\$ 955,355	\$ 1,114,414	\$ 807,396	\$ 4,047,172

### Carrying amount

Balance at December 31, 2013	\$ 1,674,987	\$ 400,820	\$ 666,634	\$ 424,041	\$ 3,166,482
Balance at December 31, 2014	\$ 1,506,856	\$ 350,077	\$ 550,137	\$ 400,982	\$ 2,808,052

During 2015 and 2014, the Company disposed of fixed assets no longer required for the ongoing operations of the business for a loss of \$132,408 and a gain of \$8,175, respectively, noted in the consolidated statement of profit or loss.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 21

Years ended December 31, 2015 and 2014

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## 11. Intangible assets:

### Cost

	Trademarks and brands	Customer relationships	Technology	Total
Balance at December 31, 2014	\$ 2,144,370	\$ 571,000	\$ 9,434,460	\$ 12,149,830
Internally developed	–	–	2,130,380	2,130,380
R&D expense reimbursement	–	–	(1,875,795)	(1,875,795)
Sale of division	–	(203,185)	(1,446,849)	(1,650,034)
Intangible assets impairment	–	–	(5,093,100)	(5,093,100)
Business acquisition	–	–	11,670,000	11,670,000
Balance at December 31, 2015	\$ 2,144,370	\$ 367,815	\$ 14,819,096	\$ 17,331,281

### Accumulated amortization

Balance at December 31, 2014	\$ 1,046,108	\$ 330,614	\$ 3,001,044	\$ 4,377,766
Amortization	93,935	37,201	810,663	941,799
Intangible assets impairment	–	–	(379,430)	(379,430)
Balance at December 31, 2015	\$ 1,140,043	\$ 367,815	\$ 3,432,277	\$ 4,940,135

### Carrying amount

Balance at December 31, 2014	\$ 1,098,262	\$ 240,386	\$ 6,433,416	\$ 7,772,064
Balance at December 31, 2015	\$ 1,004,327	\$ –	\$ 11,386,819	\$ 12,391,146

### Cost

	Trademarks and brands	Customer relationships	Technology	Total
Balance at December 31, 2013	\$ 2,144,370	\$ 571,000	\$ 8,119,827	\$ 10,835,197
Internally developed	–	–	2,646,833	2,646,833
R&D expense reimbursement	–	–	(1,332,200)	(1,332,200)
Balance at December 31, 2014	\$ 2,144,370	\$ 571,000	\$ 9,434,460	\$ 12,149,830

### Accumulated amortization

Balance at December 31, 2013	\$ 946,699	\$ 219,326	\$ 2,179,927	\$ 3,345,952
Amortization	99,409	111,288	821,117	1,031,814
Balance at December 31, 2014	\$ 1,046,108	\$ 330,614	\$ 3,001,044	\$ 4,377,766

### Carrying amount

Balance at December 31, 2013	\$ 1,197,671	\$ 351,674	\$ 5,939,900	\$ 7,489,245
Balance at December 31, 2014	\$ 1,098,262	\$ 240,386	\$ 6,433,416	\$ 7,772,064

# AgJunction Inc.

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Years ended December 31, 2015 and 2014  
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## 11. Intangible assets (continued):

Amortization of \$809,769 and \$132,030 is included within the Research and development and Sales and marketing line items, respectively, within the Consolidated Statements of Profit or Loss. Based upon a review of intangible assets at year end, management determined the recoverability of certain research and development intangibles was not probable as discounted future cash flow analysis were less than the carrying amount of the intangible assets, which resulted in an impairment charge of \$4,713,670 as noted above. This impairment charge is included in the Intangible assets impairment line item within the Consolidated Statements of Profit or Loss.

## 12. Provisions:

	Warranty	Restructuring	Total
Balance at December 31, 2014	\$ 302,987	\$ –	\$ 302,987
Provisions made during the year	554,011	467,847	1,021,858
Provisions used	(328,907)	–	(328,907)
Balance at December 31, 2015	\$ 528,091	\$ 467,847	\$ 995,938

The provision for warranties relates mainly to products sold during the years ended December 31, 2013, 2014 and 2015. The provision is based on historical warranty data and a weighting of all possible outcomes against their associated probabilities. The Company expects to incur the majority of the warranty liability over the next three years.

The provision for restructuring relates to a targeted workforce reduction of 20% planned for 2016 which was announced by the Company on December 30, 2015. This reduction and related restricting provision relates to an internal review of operations post Novariant acquisition and post integration of Novariant into AgJunction, whereby a duplication of resources was identified.

## 13. Finance lease:

The Company has certain equipment under capital lease expiring through 2016. Estimated lease payments are as follows:

	2015	2014
2015	\$ –	\$ 13,918
2016	1,160	1,160
Minimum lease payments	1,160	15,078
Less: interest portion	–	–
Net minimum lease payments	1,160	15,078
Less: current portion	1,160	13,918
Long term portion	\$ –	\$ 1,160

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 23

Years ended December 31, 2015 and 2014  
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## 13. Finance lease (continued):

Principal and interest payments on leased equipment during the year was approximately \$13,918.

## 14. Share capital:

### (a) Authorized:

Unlimited common shares

Unlimited first preferred shares, issuable in series

Unlimited second preferred shares, issuable in series

### (b) Issued:

Issued share capital consists of 122,829,219 common shares at \$147,929,647.

### (c) In February 2014, the Company issued 2,178,964, common shares to settle the consideration of the 2012 acquisition related to the second 12-month measure period (see note 8).

### (d) The Company has a stock option plan, whereby options to purchase common shares may be issued at market price to directors, officers, employees, key consultants and agents of the Company subject to certain terms and conditions. The Company also has a restricted stock award plan, whereby common shares may be issued at market price to directors, officers, and employees of the Company subject to certain terms and conditions. The Company's shareholders have approved the combined issuance of total stock options and restricted stock awards with a rolling maximum limit equal to 13% of outstanding common shares. Stock options granted vest over a period of two to five years and expire at various dates through to 2018. Restricted stock awards granted vest over a period of one to four years and have no expiration date.

### (e) In October 2015, the Company issued 46,460,593 common shares and 2,830,433 RSAs for a total of 49,291,026 shares as consideration in the acquisition of Novariant, Inc. Refer to note 8 for additional information regarding the transaction including net assets acquired.

During the year, the Company recorded \$52,619 (2014 - \$180,882) as stock based compensation expense relating to options and \$27,430 (2014 - \$0) relating to restricted stock awards for total compensation expense of \$80,049 (2014 - \$180,882).

# AgJunction Inc.

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## 14. Share capital (continued):

Change in the number of options, with their weighted average exercise prices are summarized below:

<i>(Share price in CAD)</i>	December 31, 2015		December 31, 2014	
	Number Options	Weighted average exercise price	Number options	Weighted average exercise price
Total options outstanding, beginning of period	1,944,903	\$ 0.82	3,522,435	\$ 1.03
Granted	3,040,327	0.60	–	–
Exercised	–	–	(337,471)	0.81
Expired	(550,405)	0.93	(1,240,061)	1.42
Stock options outstanding, end of period	4,434,825	\$ 0.66	1,944,903	\$ 0.82
Exercisable at year end	1,150,909	\$ 0.66	1,005,463	\$ 0.79

Range of exercise prices outstanding	Options outstanding			Options exercisable		
	Number outstanding at December 31, 2015	Weighted average remaining contractual life (months)	Weighted average exercise price	Number exercisable at December 31, 2015	Weighted average exercise price	
\$0.60 – 1.00	4,072,827	48	\$ 0.62	969,912	\$ 0.65	
1.01 – 1.12	361,998	36	1.12	180,997	1.12	
\$0.60 – 1.12	4,434,825	47	\$ 0.66	1,150,909	\$ 0.72	

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 25

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

## 14. Share capital (continued):

Change in the number of restricted stock awards, with their weighted average grant prices are summarized below:

<i>(Share price in CAD)</i>	December 31, 2015		December 31, 2014	
	Number RSAs	Weighted average grant price	Number RSAs	Weighted average grant price
Total RSAs outstanding, beginning of period	–	\$ –	–	\$ –
Granted	4,046,563	0.63	–	–
RSAs outstanding, end of period	4,046,563	\$ 0.63	–	\$ –
Exercisable at year end	–	\$ 0.63	–	\$ –

The restricted stock awards outstanding as of December 31, 2015 have a weighted average remaining contractual life of 20 months. None were exercisable as of December 31, 2015.

- (f) The grant date fair value of stock options granted is estimated by using the Black-Scholes call option pricing model with the following weighted average assumptions for the 2015 grants: Company stock price at issuance; stock option exercise price; weighted average volatility of 54%; interest rate of 0.68%; and expected life of 4.0 years. The grant date fair value of RSAs granted is estimated by using the Black-Scholes put option pricing model with the following assumptions for the 2015 grants: Company stock price at issuance; weighted average volatility of 57%; interest rate of 0.52%; and expected life of 1.0 year.

## 15. Operating leases:

The Company is committed to annual minimum operating lease payments, excluding tenant-operating costs, of:

	December 31, 2015	December 31, 2014
Within 1 year	\$ 445,322	\$ 513,861
1 to 5 years	1,613,700	671,514
After 5 years	544,640	–
Total	\$ 2,603,662	\$ 1,185,375

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 26

Years ended December 31, 2015 and 2014  
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## 15. Operating leases (continued):

The Company leases a number of buildings for its operations under operating leases. The leases typically run for a period of 5-10 years, with an option to renew the lease after that date. Lease payments are increased in certain situations to reflect market conditions. Lease payments recognized as an expense during the year amount to \$639,044 (2014 – \$795,570).

## 16. Expenses by nature from continuing operations:

Operating results include the following items:

	2015	2014
Salaries and employee benefits	\$ 13,630,369	\$ 11,511,149
Defined contribution expenses	295,907	285,455
Share based payment expenses	80,049	180,882
Amortization and depreciation expense	1,500,609	1,611,711
Inventories recognized as expense	18,693,841	20,657,742
	<u>\$ 34,200,775</u>	<u>\$ 34,246,939</u>

## 17. Loss per share:

The calculation of basic and diluted (loss) income per share from operations was based on the loss attributable to ordinary shareholders of \$9,139,087 (2014 – loss of \$16,656,648).

At year end, weighted-average number of ordinary shares outstanding used to calculate basic and diluted loss per share was as follows:

	2015	2014
Opening balance January 1	72,322,063	69,805,628
Effect of stock options exercised	–	282,437
Issue of common shares	10,641,607	1,904,355
Ending balance December 31	<u>82,963,670</u>	<u>71,992,420</u>

At December 31, 2014, the conversion of 1,199,898 stock options resulted in additional common shares of 251,065 that are included in the calculations of basic and diluted loss per share. No stock options were exercised in 2015. At December 31, 2015, 1,394,498 stock options (2014 – 745,005) were excluded from the diluted weighted-average number of ordinary shares calculation because their effect would have been anti-dilutive.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 27

Years ended December 31, 2015 and 2014

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## 18. Entity-wide disclosure:

Sales by operating segment (in thousands):

	2015	2014
Agriculture	\$ 39,048	\$ 44,810

Sales by geographic region (in thousands):

	2015	2014
Americas	\$ 15,760	\$ 27,155
Asia-Pacific (APAC)	4,274	2,531
Europe, the Middle East, and Africa (EMEA)	19,014	15,124
	\$ 39,048	\$ 44,810

In 2015, the Company noted one customer approximates 34% or \$13,121,886 of total revenue included in the EMEA geographic region information above. In 2014, the Company noted one customer approximates 28% or \$12,652,000 of total revenue included in the EMEA geographic region information above.

Non-current assets by geographic region (in thousands):

	2015	2014
Americas	\$ 27,196	\$ 15,810
Asia-Pacific (APAC)	124	145
	\$ 27,320	\$ 15,955

## 19. Income taxes:

Rate reconciliation of effective tax rate:

Income tax expense varies from the amount that would be computed by applying the combined Federal and Provincial income tax rate of 25% (2014 – 25%) to earnings before income tax as follows:

	2015	2014
Expected income tax (recovery)	\$ (2,284,772)	\$ (4,321,162)
Increase (decrease) resulting from:		
Change in unrecognized deferred tax assets	3,114,223	5,321,235
Nondeductible expenses	308,782	780,769
Effective tax rates differences by jurisdictions	(1,138,233)	(1,780,842)
Impact of review and update of prior years' tax filings	–	(37,350)
Income tax (recovery)	\$ –	\$ (37,350)

# AgJunction Inc.

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Years ended December 31, 2015 and 2014

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## 19. Income taxes:

Unrecognized deferred tax assets and liabilities:

No portion of the Company's net deferred tax assets has been recorded in these consolidated financial statements. The components are as follows:

December 31, 2015	Asset (Liability)			Total
	Canada	United States	Australia	
Net operating losses	\$ 2,051,576	\$ 15,247,914	\$ 1,759,920	\$ 19,059,410
Research and development tax pools	2,173,067	5,752,873	–	7,925,940
Property and equipment	58,246	254,505	482	313,233
Share issue costs	16,654	–	–	16,654
Goodwill	–	1,972,525	–	1,972,525
Intangibles	(16,321)	(1,850,067)	–	(1,866,388)
Reserves	81,629	2,762,771	159,210	3,003,610
Deferred revenue	–	82,904	–	82,904
Inventory	–	1,199,290	–	1,199,290
Charitable contributions	–	524	–	524
Section 481 adjustments	–	(400,102)	–	(400,102)
Related party accrued interest	–	143,350	–	143,350
Unrealized foreign exchange loss	–	73	–	73
AMT credits	–	304,822	–	304,822
	\$ 4,364,851	\$ 25,471,382	\$ 1,919,612	\$ 31,755,845

December 31, 2014	Asset (Liability)			Total
	Canada	United States	Australia	
Net operating losses	\$ 2,330,643	\$ 8,047,501	\$ 2,143,725	\$ 12,521,869
Research and development tax pools	2,512,405	4,803,021	–	7,315,426
Property and equipment	29,457	227,311	14,825	271,593
Share issue costs	42,181	–	–	42,181
Goodwill	–	2,855,788	–	2,855,788
Intangibles	(20,599)	1,648,364	–	1,627,765
Reserves	122,324	1,198,943	112,025	1,433,292
Deferred revenue	–	95,075	–	95,075
Inventory	–	759,484	–	759,484
Charitable contributions	113	854	–	967
Section 481 adjustments	–	(786,915)	–	(786,915)
AMT credits	–	304,822	–	304,822
Stock option expense	84,021	16,333	–	100,354
	\$ 5,100,545	\$ 19,170,581	\$ 2,270,575	\$ 26,541,701

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 29

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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## 19. Income taxes (continued):

The net operating loss carry-forwards as of December 31, 2015 reflected in the unrecognized deferred tax assets will expire as follows:

	Net operating losses
United States:	
2023	\$ 346,000
2024	553,000
2025 and beyond	40,084,000
	<hr/> \$ 40,983,000
Canada:	
2028 and beyond	<hr/> \$ 8,206,000
Australia:	
No expiry date	<hr/> \$ 5,954,000

## 20. Financial instruments and financial risk management:

The Company is exposed to various financial risks through its financial instruments. The nature of these instruments and the Company's operations expose the Company to the following risks:

(a) Credit risk:

Credit risk reflects the risk that the Company may be unable to collect amounts due to the Company from customers for its products or for other transactions that may be entered by the Company. The extent of the risk depends on the credit quality of the party from which the amount is due.

The Company employs established credit approval and monitoring practices to mitigate this risk, including reviewing the creditworthiness of new customers to establish credit limits, monitoring customer payment performance and, where considered appropriate, reviewing the financial condition of its existing customers and other debtors. The Company establishes an allowance for doubtful accounts based upon individual account assessment along with the credit risk of its customers, historical trends and economic circumstances.

(b) Interest rate risk:

The Company is exposed to interest rate risk on cash balances or term deposits earning interest income and to the extent that it may draw on its operating line of credit or carry other forms of debt which calculate interest as a function of variable interest rates. At December 31, 2015, the Company does not carry material liabilities that are exposed to variable interest rates.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 30

Years ended December 31, 2015 and 2014  
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## 20. Financial instruments and financial risk management (continued):

### (c) Liquidity risk:

The Company may be exposed to liquidity risk if it is unable to collect its trade accounts receivable balances on a timely basis, which in turn could impact the Company's ability to meet commitments to creditors.

The Company manages its liquidity risks by carrying a target level of cash on its consolidated statement of financial position, by maintaining a conservative capital structure, by prudently managing its credit risks and by maintaining sufficient capacity within its credit facilities to meet any near-term liquidity requirements.

Approximate remaining contractual obligations at year end:

	Within 1 year	1 to 5 years	After 5 years
Accounts payable and accrued liabilities	\$ 5,970,427	\$ –	\$ –
Finance lease (note 13)	1,160	–	–
Operating leases (note 15)	445,322	1,613,700	544,640
	\$ 6,416,909	\$ 1,613,700	\$ 544,640

### (d) Foreign exchange risk:

The Company is exposed to foreign exchange risk primarily in the following ways:

- i. Cash flow – A significant portion of the Company's revenues and expenses are denominated in US dollars, however certain of its expenses are denominated in Canadian dollars and Australian dollars.
- ii. Working capital – The Company has a US dollar measurement or functional currency. As a result, the Company is exposed to foreign exchange risk for working capital items denominated in Canadian dollars, Australian dollars, Euros, British Pounds and Hungarian Forints. At year end, working capital denominated in Canadian dollars was \$1,344,635. A 1% change in Canadian to US dollar exchange rate will impact net income by approximately \$13,446. At year end, working capital denominated in Australian dollars, Euros, British Pounds, and Hungarian Forints was not material.

The Company has the ability to mitigate exposure to foreign currency risk as the Board of Directors has approved the execution of financial instruments with a maximum notional value of US\$40 million which have the objective of offsetting the exposure the Company faces by carrying positive Canadian and Australian dollar working capital.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 31

Years ended December 31, 2015 and 2014

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## 20. Financial instruments and financial risk management (continued):

The Company does not use forward contracts for trading or speculative purposes. Foreign exchange contracts are recorded at fair value with changes in fair value recognized through earnings and are included in "Foreign exchange gain (loss)" in the consolidated statement of profit or loss. There were no foreign exchange contracts outstanding at December 31, 2015.

### (e) Fair value of financial instruments:

The Company classifies its financial instruments measured at fair value using a fair value hierarchy defined as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Company records cash and cash equivalents at fair value each reporting period by using "Level 1" under fair value hierarchy.

As of year-end, carrying values of financial assets and liabilities approximates fair value.

## 21. Capital management:

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern so that it can continue to seek to provide returns for shareholders and benefits for other stakeholders, to maintain an optimal structure to reduce the cost of capital and to facilitate the growth strategy of the Company.

The Company monitors its capital management through analysis of near-term and mid-term cash flow expectations to ensure an adequate amount of liquidity and through the monthly review of financial results and business expectations. The Company considers the shareholders' equity to be the capital of the Company.

Based upon the dynamic nature of the technology markets that the Company engages in, and the low level of tangible assets required, the capital strategy is to carry a very low level of debt (including capital lease). As of December 31, 2015, the Company does not have covenants that require a maximum debt to equity ratio, and the ratio of debt to equity has not exceeded 5% at year-end in each of the last four years. As of year-end, the Company's debt consisted of capital leases in the amount of \$1,160.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 32

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## 21. Capital management (continued):

Where considered appropriate by Management and/or the Board of Directors, the Company may incur and carry long-term debt from time to time as a result of expansion activities, including acquisitions.

## 22. Related party transactions:

The Company has related party relationships with its subsidiaries and key management personnel. Key management personnel include the Board of Directors, the Company's Chief Executive Officer, Chief Financial Officer and the top four senior officers for 2015 and 2014.

Key management personnel compensation:

	2015	2014
Salaries and benefits	\$ 2,329,720	\$ 1,650,241
Stock options benefits	35,428	–
	<u>\$ 2,365,148</u>	<u>\$ 1,650,241</u>

The Board of Directors and Executive Officers participate in the Company's stock option and restricted stock unit programs (note 14). During 2015, 3,040,327 options and 4,046,563 RSAs were granted to such persons. Stock options outstanding for key management personnel as of December 31, 2015 totaled 3,453,486 (2014 – 1,542,307). Restricted stock awards outstanding for key management personnel as of December 31, 2015 totaled 3,869,661. There were no RSAs outstanding for key management personnel at the end of 2014.

Key management personnel transactions:

As of December 31, 2015, key management personnel and their related parties control 27.6% (2014 – 22.01%) of the voting shares of the Company.

A number of key management personnel, or their related parties, hold positions in other companies that result in them having control or significant influence over these companies.

In February 2014, AgJunction engaged one of these companies considered to be a related party to provide research and training to the Company's employees related to developing technology. The engaged company's CEO was a board member of AgJunction at the time the transaction occurred. The terms and conditions of this transaction were no more favorable than those available, or which might reasonably be expected to be available, in similar transactions with non-key management personnel related to the companies on an arm's length basis. The transaction value related to these services approximates \$30,000. In 2015, the Company did not engage or transact business with any companies in which key management personnel have control or significant influence.

# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 33

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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## 23. Goodwill impairment testing:

The Company carried goodwill of \$11,444,419 at December 31, 2015. For the purpose of impairment testing, goodwill is allocated to the Company's only cash generating unit (CGU), the agriculture CGU.

In accordance with IFRS, goodwill is assessed for impairment annually, or more often if an event or circumstance indicates that an impairment may have occurred. Management completed its annual assessment of the carrying value of the goodwill reported in the Consolidated Statement of Financial Position as of December 31, 2015 and concluded goodwill was not impaired in 2015. Accumulated goodwill impairment losses since company inception total \$36,856,000, of which \$15,856,000 was recorded in 2014.

With regards to the 2014 goodwill impairment, the Company determined the recoverable amount, the greater of net fair value less cost to sell and value in use, was less than the carrying amount. Accordingly, an impairment loss was recorded for the difference between the carrying amount of the goodwill and its recoverable amount.

The value in use of the CGU as of December 31, 2014 was determined using a "discounted cash flow" model, consistent with recognized valuation methods. The process of determining the recoverable amount is subjective and required management to exercise significant judgments and assumptions. The most significant assumptions underlying the model prepared by Management included: revenues, revenue growth, gross margins, operating expenses, income taxes, weighted average cost of capital, and capital expenditures. Significant factors impacting these assumptions included estimates of future market share, competition, technological developments, interest rates, and market trends. The assumptions incorporated into the discounted cash flow model reflected Management's long-term view of the Company's business and the markets in which it competed at the time the analysis was performed.

The discounted cash flows were projected for a period of six years and assumed revenue growth of approximately 5% per year for the first five years, declining to an annual revenue growth estimate of 3.2% in the sixth year, with a terminal value at the end of the projection period developed based on the annual revenue growth rate of 3.2%. Management used a post-tax discount rate of 16.5%, which was an estimate of the weighted average cost of capital of the Company.

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Opening balance, January 1, 2015	\$ 5,374,519
Novariant acquisition	6,069,900
Ending balance, December 31, 2015	\$ 11,444,419

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# AgJunction Inc.

Notes to the Consolidated Financial Statements, page 34

Years ended December 31, 2015 and 2014  
(Expressed in U.S. dollars)

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## **24. Subsequent events:**

The Company evaluated subsequent events through March 28, 2016, the date the consolidated financial statements were available to be issued and has determined that there were no subsequent events through the evaluation date which merit disclosure.

# **AgJunction Inc.**

## **ANNUAL INFORMATION FORM**

**For the fiscal year ended  
December 31, 2015**

**March 28, 2016**

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## **SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

Certain statements contained in this annual information form ("**Annual Information Form**") constitute forward-looking statements. These statements relate to future events or our future performance. All statements other than statements of historical fact may be forward-looking statements. Forward-looking statements are often, but not always, identified by the use of words such as "seek", "anticipate", "plan", "continue", "estimate", "expect", "may", "will", "project", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe" and similar expressions. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. We believe the expectations reflected in those forward-looking statements are reasonable but no assurance can be given that these

expectations will prove to be correct and such forward-looking statements included in this Annual Information Form should not be unduly relied upon. These statements speak only as of the date of this Annual Information Form.

In particular, this Annual Information Form contains forward-looking statements pertaining to, but not limited to, the following:

- financial results;
- new and emerging markets;
- customer adoption of technology and products;
- technological developments;
- adequacy of facilities;
- dividend policy;
- plans to invest resources in research and product development;
- focus on expansion and its anticipated effect on growth opportunities;
- opportunities to mitigate seasonality;
- our business strategy;
- expectations regarding the ability to raise capital; and
- research and capital expenditures programs.

The actual results could differ materially from those anticipated in these forward-looking statements as a result of, but not limited to, the risk factors set forth below and elsewhere in this Annual Information Form:

- negative conditions in the agricultural, general economic and financial markets;
- inability to introduce new technology and new products in a timely manner;
- departure of key personnel or consultants;
- competition;
- reliance on key suppliers and third parties;
- availability of key supplies and components;
- changes in the Global Navigation Satellite System ("GNSS") and other systems outside of our control;
- AgJunction's costs to purchase GNSS and other components could increase significantly;
- misappropriation of proprietary information;
- changes in income tax laws and other government regulations;
- losses from credit exposures;
- product liability;
- incorrect assessments of the value of acquisitions;
- fluctuation in foreign exchange or interest rates;
- conflicts of interest;
- successful development of new and emerging markets that we serve;
- damage or loss of use of physical facilities;
- legal claims for the infringement of intellectual property and other claims;
- other legal risks;
- stock market volatility and market valuations;
- AgJunction may fail to realize the perceived benefits of the Merger Transaction (as defined herein); and
- other factors discussed under "*Risk Factors*".

With respect to forward-looking statements contained in this document, we have made assumptions regarding, among other things: future technological developments; availability of key supplies, components, services, networks and developments; future exchange rates; the cost of expanding AgJunction's product lines; the impact of increasing competition; the nature and outcome of legal proceedings; the continuity of existing business relationships; conditions in general economic and financial markets; the sufficiency of budgeted capital expenditures in carrying out planned activities; the availability and cost of labour and services; that AgJunction's future results of operations will be consistent with past performance and management expectations in relation thereto; the continued availability of capital at attractive prices to fund future capital requirements relating to existing assets and projects; ability to obtain financing

on acceptable terms; future operating costs; that counterparties to material agreements will continue to perform in a timely manner; and that there are no unforeseen events preventing the performance of contracts.

Management has included the above summary of assumptions and risks related to forward-looking information provided in this Annual Information Form in order to provide shareholders with a more complete perspective on AgJunction's current and future operations and such information may not be appropriate for other purposes. Readers are cautioned that the foregoing lists of factors are not exhaustive. The forward looking statements contained in this Annual Information Form are expressly qualified by this cautionary statement. Readers should also carefully consider the matters discussed under the heading "*Risk Factors*" in this Annual Information Form. Except as required by law, we undertake no obligation to publicly update or revise any forward-looking statements.

## GENERAL MATTERS

This Annual Information Form contains company names, product names, trade names, trademarks and service marks of AgJunction and other organizations, all of which are the property of their respective owners.

## CORPORATE STRUCTURE

AgJunction Inc. (the "**Corporation**", "**AJX**", "**AgJunction**", "**us**", "**we**", or "**our**", where the context requires, also includes our predecessors and our subsidiaries) was incorporated as Canadian Systems International Inc. pursuant to the *Business Corporations Act* (Alberta) (the "**ABCA**") on July 31, 1990. On October 26, 1992 the Corporation changed its name to Communication Systems International Inc. On June 21, 2000, the Corporation changed its name to CSI Wireless Inc. On May 9, 2007, the Corporation changed its name to Hemisphere GPS Inc. On May 24, 2013, the Corporation changed its name to AgJunction Inc.

Effective April 30, 1996, the Corporation amended its articles to effect, among other things, a re-designation of the Corporation's Class A common shares to common shares of the Corporation ("**Common Shares**"), a stock split of the Common Shares on a 12,500 to 1 basis and to delete the "private company" share transfer restrictions. On May 23, 2013, the Corporation amended the "Other Provisions" contained in the articles of the Corporation to allow the Corporation to hold meetings of shareholders at any place within or outside of the Province of Alberta.

AgJunction designs and manufactures innovative, cost-effective, GNSS and global positioning system ("**GPS**") products for applications in ground agriculture and air agriculture.

Our corporate head office is located at 2207 Iowa Street, Hiawatha, Kansas, 66434. Following completion of the Merger Transaction with Novariant, Inc. ("**Novariant**") on October 15, 2015, we constituted executive offices located at 46610 Landing Parkway, Fremont, California, 94538. The Corporation's registered office is located at 2400, 525-8<sup>th</sup> Avenue S.W., Calgary, Alberta T2P 1G1.

The Common Shares are listed and posted for trading on the Toronto Stock Exchange (the "**TSX**") under the symbol "AJX".

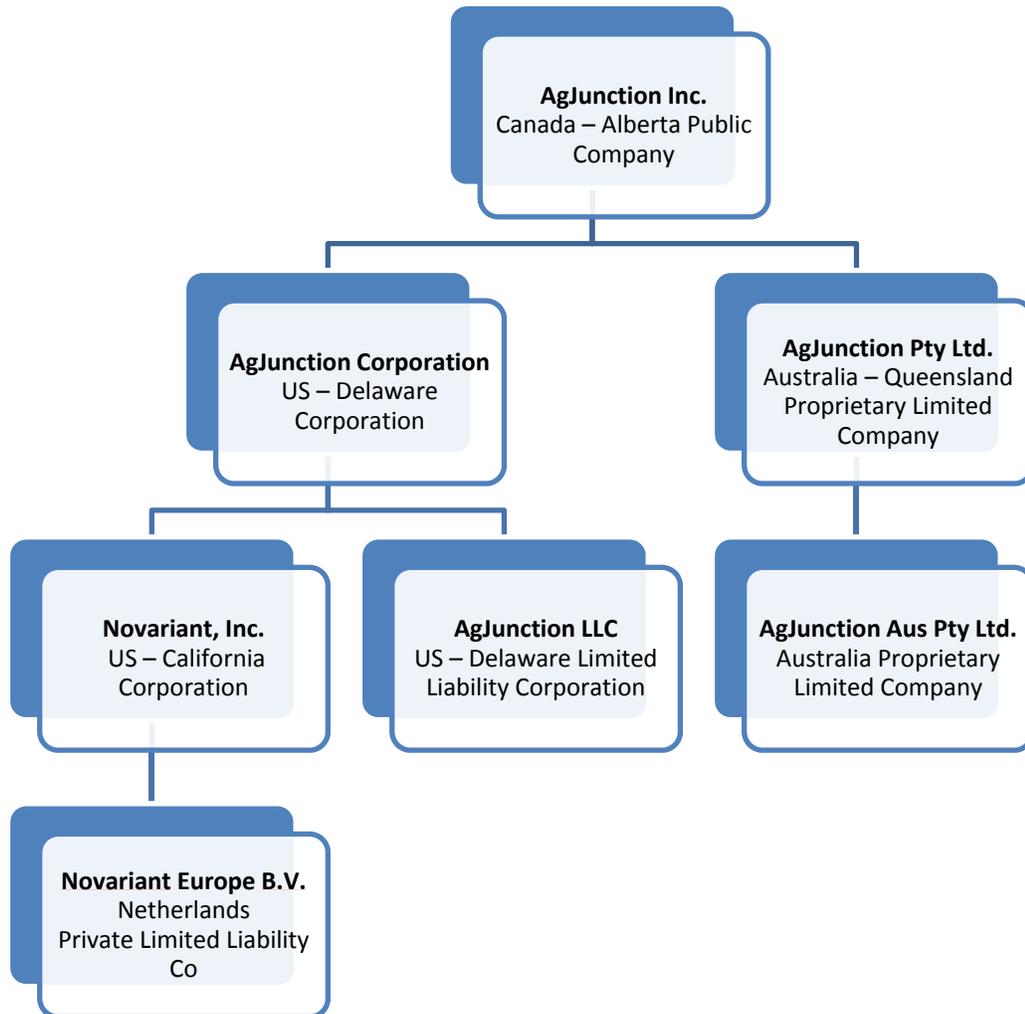
## Inter-Corporate Relationships

AgJunction has four subsidiaries incorporated under the laws of the state of Delaware: AgJunction Corporation, AgJunction LLC, CSI Wireless LLC and BEELINE Technologies, Inc. AgJunction Corporation was previously named Hemisphere GPS Corporation, before a name change in May, 2013. AgJunction LLC was previously named Hemisphere GPS LLC, before a name change in May, 2013. AgJunction Corporation is a wholly owned subsidiary of the Corporation and AgJunction Corporation holds 100% of the shares of CSI Wireless LLC and AgJunction LLC. BEELINE Technologies, Inc. is also a wholly owned subsidiary of the Corporation. AgJunction has two subsidiaries incorporated in Australia. AgJunction Pty Ltd. is incorporated under the laws of the Australian State of Queensland. Its wholly-owned subsidiary, AgJunction AUS Pty Ltd. is incorporated under the laws of Australia. On October 15, 2015, AgJunction completed a merger with Novariant, a company incorporated under the laws of the state of California, whereby Novariant became the wholly owned subsidiary of AgJunction Corporation. Novariant has three subsidiaries: Novariant Pty. Ltd. and GPS-Ag. Pty. Ltd., formed under the laws of Australia, both of which are

currently inactive and in the process of being dissolved; and Novariant Europe B.V., an entity formed under the laws of the Netherlands.

See "*Significant Acquisitions – Merger Transaction*".

The following chart sets forth, as of the date hereof, the name of each of our active subsidiaries and the jurisdiction of incorporation and laws of incorporation of each. Each of the subsidiary companies is a wholly owned subsidiary of its parent.



#### **GENERAL DEVELOPMENT OF THE BUSINESS**

This section discusses the major events or conditions that have influenced the general development of the Corporation over the last three completed financial years, as applicable, including significant acquisitions and dispositions that

have occurred. All financial information referenced in this Annual Information Form is denominated in US dollars, unless otherwise indicated.

### **Three Year History**

#### **2013**

On January 31, 2013, we announced that we signed and closed a definitive agreement to sell the business assets associated with our non-agricultural operations to the Canadian subsidiary of Beijing UniStrong Science & Technology Co. Ltd. ("**UniStrong**") for consideration of \$14.96 million. AgJunction's non-agricultural operations included our precision products portfolio and related infrastructure serving marine, land survey, construction, mapping and original equipment manufacturer ("**OEM**") segments. Included in the sale were the intellectual property rights associated with the non-agricultural operations necessary to support the continued growth of those operations globally, including trademarks associated with the "HemisphereGPS" identity. In addition, as part of the transaction, we formed a strategic alliance and a collaborative business relationship with UniStrong covering supply chain management, customer support, non-competition and perpetual technology cross-licensing.

In connection with a restructuring of the Corporation that was announced in November, 2012, which included divesting all of our non-agricultural operations, on January 31, 2013, we announced that we had completed the transition of our Calgary-based manufacturing activities to our external manufacturing partner and had closed our Calgary-based manufacturing facility. The transition of our head office from Calgary, Alberta to Hiawatha, Kansas occurred on May 31, 2013.

On May 7, 2013, we announced our Outback STX™ product, a value-based steering terminal with broad GNSS versatility.

On May 24, 2013, we announced a corporate name change to AgJunction Inc. and unveiled a new brand and website.

On May 30, 2013, we announced that commencement of trading under a new trading symbol "AJX" on the TSX.

On July 18, 2013, we announced that our cloud services division now supported in excess of 30 million unique production acres with its suite of precision farming software applications.

On September 13, 2013, we announced a new Outback MAX™ virtual terminal, application control and autosteer enhancements.

At the AGRITECHNICA show on November 12-16, 2013 in Hanover, Germany, CLAAS Agrosystems KGaA mbH & Co KG ("**CLAAS**"), one of our major OEM Solutions customers, introduced the CLAAS S7 and CLAAS S10 guidance control terminals which integrate key hardware and software technology and were developed by AgJunction.

#### **2014**

On March 18, 2014, we announced the release of our Advanced Task Controller for ISOBUS. ISOBUS is the industry's most widely accepted and utilized electronic communication standard.

As of June 30, 2014, we determined that a majority of our Common Shares were held directly or indirectly by U.S. residents and, as a result, effective January 1, 2015, we were no longer considered a "foreign private issuer" as defined in Rule 3b-4 of the Securities and Exchange Act of 1933. As of the date hereof, we continue to be governed by Canadian securities laws and reporting obligations and are currently not required to register with the Securities and Exchange Commission or make any filings under the Securities and Exchange Act of 1934.

On August 14, 2014, we announced that the United States Patent and Trademark Office issued Notices of Allowance for two patents extending critical aspects of our industry leading guidance and automatic steering technology platforms. U.S. Patent No. 8,768,558 entitled "Optical Tracking Vehicle Control System and Method" was issued on July 1, 2014 and expires January 5, 2027 and provides coverage for adding data from optical sensors during automated

vehicle steering and guidance to provide spatial information. We also received Notice of Allowance for U.S. Patent No. 8,781,685 entitled "System and Method For Integrating Automatic Electrical Steering with GNSS Guidance" on July 15, 2014 and expiring on July 17, 2033. The claims of this patent cover a guidance system for vehicles with steerable wheels and a steering mechanism connected to the steerable wheels.

On August 28, 2014, we introduced three new precision autosteer products, two of which are next-generation products from AgJunction's eDrive autosteer series being the new *eDriveXD*<sup>TM</sup> with decimeter-level accuracy and the new high-performance *eDriveXC*<sup>TM</sup> with centimeter-level accuracy. The eDriveX Series products are engineered for compatibility with a wide variety of brands of tractors, sprayers, spreaders and combines via hydraulic or electric steer interfaces. Both systems are designed to be fully compatible with the *Outback MAX*<sup>TM</sup> or *Outback STX*<sup>TM</sup> advanced GPS Guidance terminals.

On September 2, 2014, we introduced a new Outback STX v1.1 software upgrade making the system even more versatile. Among the many functional improvements, is the ability for *Outback STX*<sup>TM</sup> in conjunction with *eDriveX*<sup>TM</sup> to steer a wider array of autosteer-ready tractor models.

On October 2, 2014, we announced that CLAAS E-Systems KGaA mbH & Co KG, one of its major OEM Solutions customers, will begin factory installation of the GPS Pilot with S7 and S10 guidance control terminals during Q4 2014 at two European factories, integrating key hardware and software technology developed by AgJunction.

On November 6, 2014, we announced a new supply agreement and factory integration partnership with Stara to integrate our newest and highest performing steering solution, eDrive ® XC with Stara's industry-leading precision terminal, the Topper 5500.

On December 9, 2014, we announced the release of its latest aerial guidance product, the LiteStar III from Satloc® at the National Agricultural Aviation Association Annual Convention in Louisville, KY.

## **2015**

On February 10, 2015, we announced a strategic OEM partnership with Pulse Aerospace ("**Pulse**") of Lawrence, Kansas, to integrate SATLOC®, application controls with a new generation of unmanned aerial system ("**UAS**") solutions for precision agriculture. The business partnership will add to Pulse's portfolio of precision management tools by integrating its advanced UAS technology together with the globally recognized SATLOC brand of aerial guidance and application control technologies.

On February 26, 2015, we announced that we had received ISO 9001:2008 certification for all operations at our headquarters in Hiawatha, Kansas as well as our global engineering centers in Brisbane, Australia and Scottsdale, Arizona. We received such ISO 9001:2008 registration from NQA USA, an accredited registrar that performs assessments of management systems against requirements of national and international standards for quality. The

certification is valid until January 25, 2018 and is applicable to all facets of AgJunction operations - design, development, production and distribution of its precision agriculture hardware solutions and associated components.

On March 16, 2015, we announced that we had entered into an agreement to acquire Novariant, a premier provider of advanced steering solutions for precision agriculture, through a Plan of Merger under the Laws of the State of California (the "**Merger Transaction**").

On March 31, 2015, we announced that we had signed an agreement for the sale of our cloud services division to EFC Systems, Inc. for \$3.25 million in cash less net liabilities.

On June 1, 2015, we announced that Mr. Wes Dittmer had resigned as our Senior Vice President and Chief Financial Officer.

On June 25, 2015, we announced that Mr. Michael Manning had been appointed our interim Chief Financial Officer.

On October 15, 2015, we announced that the Merger Transaction was completed and had received all required approvals necessary, including, but not limited to, approval by the Novariant shareholders, approval by the AgJunction shareholders, receipt of all necessary regulatory and stock exchange approvals and satisfaction of certain other closing conditions that are customary for a merger transaction.

In connection with the completion of the Merger Transaction, Dave Vaughn, the former Chief Executive Officer of Novariant, was appointed our new Chief Executive Officer, and former AgJunction Chief Executive Officer, Richard Heiniger, would serve, on a consulting basis, as our Senior Project Advisor. Additionally, Jon Ladd was appointed Senior Strategic Advisor, Husam Kal was appointed to the new position of Senior Vice President of Global Operations and Business Information Systems and Mark Bittner was appointed our Senior Vice President of Global Sales and Customer Care. Messrs. Jon Ladd, Dave Vaughn and Jose Suarez, three former Novariant directors, were also appointed as directors of AgJunction and Barry D. Batcheller and Richard Heiniger resigned as directors.

On December 30, 2015, we announced the conclusion of an internal review to identify operating synergies following the completion of the Merger Transaction. As a result of such review, we implemented a program to consolidate operations and redundant resources, targeting a reduction of our global workforce by approximately 20% by the end of the third quarter of 2016.

## **RECENT DEVELOPMENTS**

### **Business and Operations**

On January 28, 2016, we announced that Mr. Bobac (Bob) Barjesteh was appointed to the newly formed position of Vice President, Mergers and Acquisitions, Intellectual Property and General Counsel (U.S.).

On February 9, 2016, we announced that Mr. Kevin Monk had joined us as Vice President, Global Marketing.

## **SIGNIFICANT ACQUISITIONS**

### **Merger Transaction**

During the year ended December 31, 2015, we completed the Merger Transaction, pursuant to which, among other things, our wholly owned subsidiary, AgJunction MergeCo Inc., merged with Novariant and holders of the issued and outstanding shares in the capital of Novariant, as well as participants under the management retention plan of Novariant, received Common Shares. An aggregate of 49,291,026 Common Shares were issued to holders of Novariant capital stock and participants under their management retention plan. After giving effect to this issuance of Common Shares, approximately 40% of the Common Shares were then held by former Novariant shareholders and

participants under such management retention plan. Directors, officers and other insiders of AgJunction held approximately 31% of the outstanding Common Shares upon completion of the Merger Transaction.

Subsequent to the completion of the Merger Transaction on October 15, 2015, AgJunction filed a business acquisition report dated November 6, 2015, on its profile on the System for Electronic Document Analysis and Retrieval ("SEDAR"), in accordance with Part 8 of National Instrument 51-102 – *Continuous Disclosure Obligations*.

## **DESCRIPTION OF OUR BUSINESS**

### **General**

We are engaged in the precision agriculture business and develop products to enhance the efficiency and productivity of agricultural activities through the use of technology. As of October, 2015, we merged with Novariant, which, through our combined product portfolios and leveraged industry-leading intellectual property, places us in a preeminent position in automated steering and machine control technologies. As a result of the Merger Transaction, we believe our business is better positioned to achieve market objectives through leveraging a larger presence with more resources and a broader OEM partner list, increased research and development capability and reductions in operating redundancy. See "*Significant Acquisitions – Merger Transaction*".

We design, manufacture and market products and applications incorporating technologies that provide intelligent automation and navigation solutions through the sophisticated integration of GNSS positioning, and other technologies for precision machine guidance, steering and flow control. More particularly, our products offer accurate positioning and machine control capabilities for the agriculture sector, including machine control and auto-steering systems. Our Outback Guidance® product line for agricultural markets enables farmers to navigate their fields with minimal overlap whether in straight lines or contours in any visibility, including darkness. Our air agriculture products include guidance systems, rate control and related services for the aerial application market. This includes spraying and spreading equipment, pattern and mission control software, automated constant or variable flow control for liquid and dry materials, prescription mapping, asset tracking, cloud based file pushing/pulling, imagery-based services and more. With the completion of the Merger Transaction on October 15, 2015, we have expanded both our product offering and our worldwide customer base in the precision agriculture market.

Our product lines include high-accuracy positioning sensor technology, displays and software applications and ground and aerial guidance solutions and machine control. Following the completion of the Merger Transaction in October of 2015, AgJunction's product lines expanded to include SimpleSteer™, the MDU-G4 Steering Wheel Motor and the ECU-S1 Autosteering Controller.

### **Industry Background**

AgJunction is a machine control solutions provider to the precision agriculture market. Our products and solutions insure that a farmer's machine can precisely reach a pre-planned path and then "steer" that path with as little additional input from the farmer as possible. This requires a substantial expertise in technologies like position and motion sensors, situational awareness technologies like radar and cameras, etc., understanding hydraulic and electric machines and various different types of software.

### **Business Strategy**

#### *Product Innovation:*

Our success has been driven by our ability to develop new positioning, guidance and machine control technologies, to respond to environmental and market changes, and to apply creativity and innovation in the development of new

solutions that meet the evolving demands of our customers. We will continue to drive product leadership through focus and innovation.

*Develop Strategic Relationships:*

We believe that strategic relationships with suppliers, OEMs, value added resellers ("VARs"), dealers, distributors and other customers are critical to long-term success. We will continue to develop existing and new strategic relationships.

*International Expansion:*

We believe that focus on international expansion is important to position for mid to longer-term growth opportunities and to buffer the seasonality associated with our exposure to the North American agricultural markets. Key emerging markets include South America, China and Eastern Europe.

*New Vertical Markets and Applications:*

We have achieved strong positions in the ground agriculture, aerial agriculture and other markets. To support mid to longer-term growth, we seek expansion to new vertical markets, such as machine to machine communication and facilitating agriculture data utilization and retrieval, where we can leverage our core strengths in positioning, guidance, machine control, steering and flow control technologies and applications.

*Optimize Product Cost:*

We continue to aggressively pursue opportunities to reduce or optimize the cost of our products through product design, manufacturing efficiencies, procurement and logistics strategies, with an objective to balance functionality, performance and quality with customer needs.

*Enhance Manufacturing Quality and Capacity:*

All manufacturing activities have been outsourced to trusted partners that procure materials and manufacture our products to our specification. These outsourced partners carry the highest level of quality certifications required by us and expected by our customers. They will reduce costs, increase capacity and continue to provide a high-level of continuous process and quality improvements.

*Quality Certification:*

In respect to our internal quality process and procedures, we have received ISO 9001:2008 certification for all operations carried on in Hiawatha, Kansas as well as our global engineering centers in Fremont, California, Brisbane, Australia and Scottsdale, Arizona confirming the Corporation's commitment to improving customer satisfaction in all aspects of its operations. AgJunction received its ISO 9001:2008 registration from NQA USA, an accredited registrar that performs assessments of management systems against requirements of national and international standards for quality. The certification is valid until January 25, 2018 and is applicable to all facets of AgJunction operations - design, development, production and distribution of its precision agriculture hardware solutions and associated components.

*Pursue Strategic Growth:*

We believe that we have the products, brands, people and intellectual property that can continue to support organic growth. However, we will supplement internal growth and technology development with strategic growth initiatives such as strategic partnerships, alliances, and acquisitions when and where we believe they will accelerate the achievement of our business strategy. We cannot predict whether any opportunities will result in partnerships,

alliances, or acquisitions and there can be no assurance that suitable candidates will be identified or acquired on favourable terms, or that the acquired operations will be profitably operated or integrated into our operations.

*Invest in our Intellectual Capital:*

We believe the employees in all levels of our organization have been, and will continue to be, the key factor in achieving our objectives. As a result, we continue to place a high priority on our intellectual capital.

## **Agriculture Products**

### ***Outback Guidance Products***

In 2012, AgJunction GPS introduced Outback MAX™ with Outback ConnX™ — the next generation Outback Guidance® system that redefines simplicity in precision farming. Working seamlessly with Outback eDriveX™ with eTurns™, the Outback MAX integrated display terminal provides a full array of features including section and variable rate control, Eclipse™ L1/L2 GPS and GLONASS guidance and video support for up to four monitoring cameras. The terminal is also capable of performing as an ISOBUS Universal Terminal allowing the terminal to communicate with ISO ready implements regardless of brand or color.

In addition to Outback MAX, our Outback Guidance product line for agricultural markets includes our *Outback S-Lite*, *Outback S3*, *Outback S3*, *Outback eDriveTC™*, *Outback VSi*, *Outback BaselineX™*, *Outback AC110™* and *Outback eDriveX* product, featuring *eTurns* the "Industry's first aftermarket and multi-tractor platform auto-turn solution. We recently released the *Outback AC110* integrated rate and section controller as well as our second generation dual frequency, GPS + GLONASS, smart antenna *A320* and *A321* base station.

*Outback STX* is the Corporation's value based, touch screen terminal. Utilizing the embedded, smaller L1/L2 GPS and GLONASS P300 receiver, the *Outback STX* is capable of full RTK utilizing the same portable base station receiver units that calculate and broadcast localized code and carrier phase corrections to mobile GNSS receivers and *A321* base stations as *Outback MAX*. *Outback STX* is also compatible with the full line of Outback autosteer systems such as *eDriveTC* and *eDriveX* along with *VSi* providing up to centimeter level guidance.

*Outback S-Lite* is AgJunction's entry level lightbar guidance featuring the US Federal Aviation Administration's Wide Area Augmentation System level solution powered by our own high-accuracy Crescent GNSS technology.

All of our Outback products enable farmers to navigate their fields with minimal overlap whether in straight lines or contours in any visibility, including darkness. Eliminating overlap saves enough time, fuel, fertilizer and pesticide that farmers say they typically recoup the costs of their easy-to-install and operate guidance systems in less than 12 months. *Outback S-Lite* is a low-cost, portable, entry-level GNSS guidance solution for non-precision spraying, spreading and broad-acre tillage and seeding. The *Outback MAX* and *STX* products provide increased functionality and accuracy required for more sophisticated growers. *Outback eDriveX*, *eDriveTC* and *Outback VSi* work with *Outback MAX* and *Outback STX* to provide GNSS-assisted auto-steering that enables farmers to drive their tractors and other self-propelled agricultural equipment hands-free, along straight, contoured or pivot lines. Each system significantly increases the driving accuracy and enables operators to focus their attention on monitoring sprayers, combines or other equipment achieving even greater efficiency. A key benefit is the reduction in driver fatigue – enabling the machinery to operate for more hours each day or through the night if necessary. In addition, *eDriveX* can be used in conjunction with precision farming techniques focused on improved efficiency, productivity and yields such as "strip-till" farming which requires highly accurate planting and application of fertilizer and other chemicals.

*Outback A321*, featuring AgJunction *Eclipse II* GNSS, RTK and *SureTrack™* technologies, provide accuracy to the centimeter level for agricultural applications while also being more affordable than competing systems. *Outback A321*

is available as a portable or fixed base station receiver that calculates and broadcasts localized corrections to rover products. *The Outback A321* offers a wide range of communication options including 900 and 400MHz radios.

*Outback AC110* is an automatic rate and section control product that works directly with *Outback MAX*. *AC110* monitors and controls liquid, dry or anhydrous application rate and implement sections to minimize overlaps and skips. It offers single product rate control, up to ten section automatic control, manual section control and user adjustable section overlap. Machine and rate controller specific interface kits are available for a wide variety of vehicles and applications.

*Outback eDriveXD™* offers decimeter-level accuracy and the new high-performance *eDriveXC™* offers centimeter-level accuracy. The eDriveX Series products are engineered for compatibility with a wide variety of brands of tractors, sprayers, spreaders and combines via hydraulic or electric steer interfaces. Both systems are designed to be fully compatible with the *Outback MAX™* or *Outback STX™* advanced GPS Guidance terminals.

### ***Air Agriculture Products***

Our air agriculture products include guidance systems, rate control, cloud-based software and related services for the aerial application market. This includes spraying and spreading equipment, pattern and mission control software, automated constant or variable flow control for liquid and dry materials, prescription mapping, asset tracking, cloud-based file pushing/pulling, imagery-based services and more. Products include *Satloc G4*, *Satloc Bantam*, *LiteStar II™*, *Intelliflow®*, *IntelliGate™ Controller*, *MapStar™* and *HQ Asset Tracker™*.

*Satloc G4* is our top end aircraft guidance system for aerial applicators. It delivers a high-level of guidance performance through an intuitive lightbar and graphical display while enabling aerial application companies to leverage cloud-based services in order to make their jobs more efficient. *Satloc G4's* connectivity feature offers pilots the ability to transfer application data wirelessly, accept work orders and maps through the Internet, access the guidance system from remote locations such as the office, truck or mobile device and directly communicate through Skype™ audio and video. *Satloc G4* contains the processing power of the Intel® Core™ i7 processor and Microsoft® Windows® 7, 64-bit Operating System. It lends itself to a high level of instant communication, data retrieval and transfer, knowledge center access and improved training and troubleshooting methods. Combining this with *G4's* guidance patterns, background maps and automated liquid and dry rate control capability, pilots are able to fly and apply with improved performance, efficiency and safety.

*Satloc Bantam* is our mid-level aerial guidance system for aerial applicators. *Bantam* allows pilots to fly and spray precise patterns using constant rate flow control reducing fuel, flying time and application costs. The system is lightweight and rugged, perfectly designed for specialty installations in helicopters and smaller aircraft.

*LiteStar II* is an entry-level guidance system. It was designed to offer basic guidance features to customers needing only the essentials to work on spray jobs. It is lightweight and inexpensive.

*Intelliflow* enables liquid flow control for aerial guidance applications. Our *IntelliGate Controller* delivers precise application for dry materials in aerial guidance applications. Both products have the capability to operate in variable rate mode or automatically turn on and off inside and outside of field boundaries.

*MapStar* is a unique multi-featured pre-flight and post-analysis desktop software that provides the operator with important information regarding the entire application and essential flight parameters. Common GIS formats can be converted within this software to allow ease of use with other software platforms.

*HQ Asset Tracker* is a real time tracking system that operates with cell or satellite modems. Logins are performed through a website managed by AgJunction and users can track their aircraft and other assets. The *Satloc G4*, and *Satloc Bantam* can output configurable data sets to be broadcast, recorded and viewed live on our website. Managers, ground crews and all support staff can now make better decisions with real time knowledge of key status data such as arrival times and remaining load per aircraft. *HQ* can send work orders directly to the *Satloc G4* to significantly reduce setup and management time. *HQ* provides for the exchange of information between our customers and third-party companies for improved management services.

*LiteStar III* is the next generation of entry level affordable guidance system for aerial applicators, which includes simplified navigation set-up and guidance options.

### ***Novariant Products***

#### *SimpleSteer™*

Released in August of 2013, SimpleSteer™ is a high-precision autosteering display solution for precision agriculture that runs on a consumer tablet device. The SimpleSteer™ software solution converts a consumer tablet into a wireless control console for advanced autosteering operation of tractors, combines, and other farm vehicles. SimpleSteer™ is offered as an affordable easy-to-use autosteer display alternative to complement AgJunction's current suite of precision steering solutions that is available through select VAR partners. SimpleSteer™ was awarded the 2014 AE50 Outstanding Innovation award.

#### *MDU-G4 Steering Wheel Motor*

Released in December of 2013, MDU-G4 is a fourth generation hands-free, cost-effective, assisted steering solution that provides centimeter (sub-inch) level accuracy, when used with an RTK correction signal, without the complexity of installing a hydraulic system. MDU-G4 mounts on an existing steering wheel without requiring the removal of the steering wheel during install and can be switched between vehicles seamlessly in minutes.

#### *ECU-S1 Autosteering Controller*

Released in January of 2014, the ECU-S1 is a high-precision autosteering controller that can be interfaced with any certified partner GNSS receiver and display to build a complete autosteering solution for precision agriculture applications. The ECU-S1's unique ability to interoperate with multiple GNSS receivers and/or displays provides OEMs with flexibility to select the best-of-the-breed display, GNSS source and vehicle interface. The ECU-S1 offers industry-leading performance in terms of line acquisition and steering accuracy and provides an ideal solution for OEMs and VARs that demand greater flexibility for product configuration and customization. The ECU-S1 was awarded the 2015 AE50 Outstanding Innovation award from the American Society of Agricultural and Biological Engineers at the 2015 Agricultural Equipment Technology Conference.

#### *Custom Install Kits*

Novariant offered highly customized steering system install kits that are engineered specifically for the vehicle type on which they are to be installed. This differentiation from a generic non-specific kit ensures steering performance is optimized in a retrofit application. Moreover, with over 850 kits to choose from AgJunction's VAR and OEM customers will now be able to rely on these install kits to seamlessly install steering solutions with reduced machine downtime.

### **Other Agriculture Products**

Through an exclusive agreement with Hemisphere HGNSS ("**Hemisphere**"), we also sell a line of GNSS receivers as products, antennas and board level solutions into the agriculture market. These products focus on OEM and commercial customers based on customized hardware and software system solutions to meet specific customer applications. These include Hemisphere's industry leading single frequency P102 receiver and A101 smart antenna using *Crescent* GNSS technology and Dual Frequency, GPS+GLONASS, P300 receiver, A320 rover and A321 base stations. In addition, the newly released AgJunction A325 dual frequency smart antenna provides a low cost antenna and receiver solution in a compact form.

### **Research and Product Development and Specialized Skills and Knowledge**

The focus of AgJunction research and development team is on expanding our core machine control solutions and positioning sensor technologies and on developing new products and applications. We believe that our research and product development capabilities are critical factors contributing to our success and primary barriers to potential competitors' entry into the machine control agricultural industry. Accordingly, we intend to continue investing significant resources in research and product development.

Our research and development team includes individuals with specialized skills in the following disciplines, among others: electrical engineering, radio-frequency engineering, geomatics engineering, mechanical design, system architecture and software design. Although the availability of these resources is limited, we have not experienced significant problems accessing the required skill and knowledge required for our research and development activities.

### **Intellectual Property and Intangible Properties**

We have developed a significant portfolio of intellectual property including trade secrets, technology, product designs, software, patents, trademarks and brand names, among others. As of December 31, 2015, on a consolidated basis, we hold approximately 140 patents and had 31 patents pending in the USA, Canada, Europe and Australia in addition to a few other international filings.

### **Marketing, Sales and Distribution**

Our strategy for sales and distribution of our products in our air and non-North American ground agriculture product lines has generally been through large OEMs, dealer networks and distributors with established channels for multi-country distribution. This strategy eliminates the need to devote significant direct resources to developing these

distribution channels on our own. This strategy has enabled us to participate in a broader range of high-growth commercial and consumer GNSS-enabled markets.

For sales of ground agriculture products in North America and Australia, we have established over 300 Outback Guidance Centres ("**OGC**"). Each OGC is responsible to support sales of our Outback line of products to end-user customers in defined territories. Outside of North America and Australia, we have established relationships with a variety of distributors for the Outback product line who sell to the end-user customers.

Our agriculture division serves global markets. Of our 2015 sales, 40% (2014– 61%) occurred in North America, 49% (2014 – 34%) occurred in Europe, the Middle East and Africa, 11% (2014 – 5%) occurred in Asia and the Pacific, including Australia. From a customer's perspective, the primary benefits provided by our products are increased accuracy in navigation, improvements in productivity, increased safety and savings in costs and time. For example, in farming applications, our guidance products result in savings to users through reduced overlap and reduced driver fatigue. In addition, our products can be used in conjunction with precision farming techniques focused on improved efficiency, productivity and yields such as "strip-till" farming which requires highly accurate planting and application of fertilizer and other chemicals. Significant cost savings can be achieved by using these types of precision farming techniques.

## **Competition**

We have competitors in each of our target markets and expect competition to intensify as acceptance and awareness of machine control technology increases. One of our main competitors is Trimble Navigation Limited ("**Trimble**"). Trimble's products currently address the survey and mapping, tracking and communications, navigation, precision agriculture, construction, and military systems markets. Other competitors offering products similar to those of AgJunction include Topcon Positioning Systems, Leica Geosystems, NovAtel Inc. and Raven Industries. In addition, we expect to face competition from new market entrants over time.

We believe the principal competitive factors in the markets we serve include: price, ease of use, physical characteristics, power consumption, product features (including accuracy), breadth of solution, product reliability, size of the installed base, brand reputation, vendor reputation and financial stability of the vendor. We believe that our products compete favourably with competitors' products on many of the foregoing factors and as a result, we have achieved a strong market position in certain areas including ground agricultural guidance and auto-steering, aerial agricultural guidance and flow control. We recognize that some of our competitors may have access to greater financial, marketing, service and support and technological resources. See "*Risk Factors*".

## **Manufacturing**

We utilize outsourced manufacturing partners in lower cost regions in the procurement of materials per our specification, applying highly skilled labour and best in class manufacturing practices to manufacture, test and directly ship products to our customers. We utilize our Hiawatha, Kansas facility for some product configuration activities as needed, as a service and repair center, as well as one of the two fulfilment operations centers in the United States.

Our operations organization provides production engineering services internally and for our external manufacturing partners to ensure that our products can be manufactured at the highest level of quality and test coverage, technical production problems are corrected and averted and alternative production methodologies are introduced to remain competitive. In addition, vendor and subcontractor qualifications are reviewed by the operations engineering and quality group whilst test engineering provides test methodologies, equipment and software and guides our internal engineering and our external manufacturing partners in achieving specifications and ensuring product integrity. We carefully select, classify and qualify our suppliers. Achieving multiple supply sources for all components used in our assemblies is our ultimate and desired goal, and is evaluated on a regular basis, but currently is not available in all circumstances. However, we do apply various risk mitigation solutions in dealing with single sourced components.

The continued utilization of our Enterprise Resource Planning ("**ERP**") system has assisted us to improve the effectiveness and efficiency of our operations, including inventory management and manufacturing. In addition, we

have undertaken a number of initiatives focused on improving our effectiveness in quality, procurement, inventory management, design cost, product-life cycle management, among others.

We are determined to maintain our position as a low-cost, customer focused, high-quality producer and to ensure that production processes are responsive, smooth and flexible to serve the needs of our customers.

### **Facilities**

We conduct operations from facilities in Fremont, California; Scottsdale, Arizona; Hiawatha, Kansas; Winnipeg, Manitoba and Brisbane, Australia; to assemble products, carry out research and development, sales and marketing, and finance and administration activities. We own the facility in Hiawatha, Kansas and lease the facilities in other locations.

### **Cyclicality**

The cyclical nature and competitiveness of the industry in which we sell and distribute our products may have an effect on the Corporations' ability to generate revenue and earnings. Our business tends to peak during the first six months of the year, drop off fairly significantly in the third quarter and then demand for our products and services increases again in the fourth quarter. This volatility can create fluctuating demand for our products and services, which can have an adverse effect on the Corporation's business, financial condition and results of operations.

### **Personnel**

At December 31, 2015, we had 167 employees in total, with 60 in research and development, 45 in sales and marketing, 32 in operations and 30 in administration.

As of December 31, 2015, we had 11 contractors in total working in various divisions.

See "*General Development of the Business – Three Year History – 2015*".

### **Anticipated Changes in the Business**

As at the date hereof and other than as disclosed herein, we do not anticipate that any material change in our business will occur during the balance of the 2016 financial year. See "*General Development of the Business*" and "*Recent Developments*".

### **Reorganizations**

As at the date hereof and other than as disclosed herein, including under "*Recent Developments*" and "*Significant Acquisitions*", there have been no material reorganizations of the Corporation and or any of our subsidiaries within the three most recently completed financial years or proposed for the current financial year. See "*General Development of the Business*", "*Recent Developments*" and "*Significant Acquisitions*".

## **CAPITAL STRUCTURE**

The Corporation is authorized to issue an unlimited number of Common Shares, an unlimited number of first preferred shares, issuable in series (the "**First Preferred Shares**") and an unlimited number of second preferred shares, issuable in series ("**Second Preferred Shares**"). As at March 24, 2016, an aggregate of 123,405,391 Common Shares, no First Preferred Shares and no Second Preferred Shares were issued and outstanding.

The following is a summary of the rights, privileges, restrictions and conditions attaching to each class of shares.

### **Common Shares**

The holders of Common Shares are entitled to one vote at all meetings of our shareholders except at meetings of which

only holders of a specified class of shares are entitled to vote. The holders of Common Shares are entitled to receive, subject to the prior rights and privileges attaching to any other class of our shares, such dividends as may be declared by us. Holders of Common Shares are entitled upon any liquidation, dissolution or winding-up of the Corporation, subject to the prior rights and privileges attaching to any other class of shares of the Corporation, to receive the remaining property and assets of the Corporation.

### **First Preferred Shares**

Our Board may at any time and from time to time issue First Preferred Shares in one or more series, each series to consist of such number of shares as may, before the issuance thereof, be determined by the Board. The Corporation has no outstanding First Preferred Shares at this time.

The First Preferred Shares of each series rank on a parity with the First Preferred Shares of every other series with respect to accumulated dividends and return of capital. The First Preferred Shares shall be entitled to a preference over the Second Preferred Shares and the Common Shares and over any other shares of the Corporation ranking junior to the First Preferred Shares with respect to priority in the payment of dividends and in the distribution of assets in the event of the liquidation, dissolution or winding-up of the Corporation, whether voluntary or involuntary, or any other distribution of our assets among our shareholders for the purpose of winding-up our affairs.

The rights, privileges, restrictions and conditions attaching to the First Preferred Shares as a class may be added to, changed or removed but only with the approval of the holders of the First Preferred Shares given as specified in our articles.

### **Second Preferred Shares**

Our Board may at any time and from time to time issue Second Preferred Shares in one or more series, each series to consist of such number of shares as may, before the issuance thereof, be determined by the Board. The Corporation has no outstanding Second Preferred Shares at this time.

The Second Preferred Shares of each series rank on a parity with the Second Preferred Shares of every other series with respect to accumulated dividends and return of capital. The Second Preferred Shares shall be entitled to a preference over the Common Shares and over any other shares of the Corporation ranking junior to the Second Preferred Shares with respect to priority in the payment of dividends and in the distribution of assets in the event of the liquidation, dissolution or winding-up of the Corporation, whether voluntary or involuntary, or any other distribution of our assets among our shareholders for the purpose of winding-up our affairs.

The rights, privileges, restrictions and conditions attaching to the Second Preferred Shares as a class may be added to, changed or removed but only with the approval of the holders of the Second Preferred Shares given as specified in our articles.

### **Shareholder Rights Plan**

On March 19, 2010, our Board approved the adoption of a shareholder protection rights plan (the "**Shareholder Rights Plan**"), which was approved by our shareholders on May 18, 2010 and was re-approved by shareholders on May 15, 2013. Pursuant to the Shareholder Rights Plan, one right ("**Right**") is attached to each Common Share. The Rights will separate from the Common Shares to which they are attached and will become exercisable upon the occurrence of certain events in accordance with the Shareholder Rights Plan. Subject to adjustments as provided in the Shareholder Rights Plan, each Right will entitle the holder to purchase one Common Share at a price equal to \$50.00 (the "**Exercise Price**") and, in the event of a "Flip-In Event", as that term is defined in the Shareholder Rights Plan, each Right will constitute the right to purchase from us, upon payment of the Exercise Price and otherwise exercising such Right in accordance with the terms of the Shareholder Rights Plan, that number of Common Shares having an aggregate market price (based on the prevailing market price at the time of the consummation or occurrence of the Flip-in Event), equal to twice the Exercise Price. The Shareholder Rights Plan is similar to plans adopted by several

other Canadian issuers and approved by their security-holders. A copy of the Shareholder Rights Plan is available on our SEDAR profile at [www.sedar.com](http://www.sedar.com).

The Board has approved an amended and restated shareholders rights plan agreement (the "**Amended Agreement**"), which will be placed before shareholders for approval at AgJunction's upcoming annual general and special shareholders meeting scheduled for May 26, 2016. If the Amended Agreement is approved by the shareholders of AgJunction at such meeting, the Amended Agreement will be effective until the close of business of the annual general meeting of shareholders of AgJunction held in 2019, unless it is reconfirmed at such meeting or it is otherwise terminated in accordance with its terms.

The Amended Agreement was approved by the Board in response to the proposed legislative changes to Canada's take-over bid regime, including the Canadian Securities Administrators Notice dated February 25, 2016 - *Amendments to the Take-Over Bid Regime – Amendments to Multilateral Instrument 62-104 – Take-Over Bid and Issuer Bids and Changes to National Policy 62-203 – Take-Over Bids and Issuer Bids* (the "**CSA Notice**") and the consequential amendments, which are expected to be effective May 9, 2016 (the "**Legislative Changes**"). In view of these proposed Legislative Changes as set forth in CSA Notice, under the terms of the Amended Agreement, it is proposed that the definition of a "Permitted Bid" be increased from 60 days to 105 days. Furthermore, it is proposed that provisions be added to make it clear that if the Corporation determines to announce that it is reducing a proposed bid period to a shorter period of at least 35 days, the shorter period would apply to all contemporaneous bids, and if the Corporation announces a friendly transaction, the minimum deposit period for all contemporaneous bids would automatically be reduced to 35 days.

In originally adopting the Shareholder Rights Plan, the Board considered the then existing legislative framework governing take-over bids in Canada. The directors believed such legislation did not provide sufficient time to permit shareholders to consider a take-over bid and make a reasoned and unhurried decision with respect to a bid or give the Board sufficient time to develop alternatives for maximizing shareholder value.

Shareholders also may have felt compelled to tender to a bid even if the shareholder considers such bid to be inadequate out of a concern that failing to tender may result in a shareholder being left with illiquid or minority-discounted common shares. While the Legislative Changes address many concerns related to unequal treatment of securityholders, there remains the possibility that control of an issuer may be acquired pursuant to private agreements in which a small group of securityholders disposes of securities at a premium to market price, which premium is not shared with the other securityholders. AgJunction's current Shareholder Rights Plan addresses this concern, as does the Amended Agreement.

### **Prior Sales**

During the year ended December 31, 2015, we granted an aggregate of 3,040,327 stock options to acquire an aggregate of 3,040,327 Common Shares with a weighted average exercise price of Cdn \$0.60. Other than such stock options, we did not issue any securities, other than Common Shares, during the year ended December 31, 2015.

### **DIVIDEND POLICY**

We have not paid any dividends on the Common Shares during the last three financial years. The future payment of dividends will be determined by the Board, and will depend on the financial needs of the Corporation to fund future growth, the general financial condition of the Corporation, capital expenditure requirements, potential acquisition opportunities, debt position and other conditions that the Board may consider relevant at such future time, including the satisfaction of the liquidity and solvency tests imposed by the ABCA for the declaration and payment of dividends. The amount of future cash dividends, if any, may also vary depending on a variety of factors, including capital expenditure requirements, general and administrative costs and foreign exchange rates.

### **ESCROWED SECURITIES AND SECURITIES SUBJECT TO CONTRACTUAL RESTRICTION ON TRANSFER**

To our knowledge, as of March 24, 2016, the only Common Shares held in escrow or subject to contractual restriction

on transfer are the following:

Designation of class	Number of securities held in escrow or that are subject to a contractual restriction on transfer	Percentage of class
Common Shares (management retention plan of Novariant <sup>(1)</sup> )	2,830,433	2.3%
Common Shares (restricted shares <sup>(2)</sup> )	1,792,302	1.5%

Notes:

- (1) These Common Shares were issued pursuant to restricted share agreements entered into in connection with the Merger Transaction with participants ("**Holder**s") under Novariant's former management retention plan. Such Common Shares will not be transferable by those Holders until, on or after October 15, 2016, subject to their continued employment or service with us and any of our subsidiaries, affiliates or associates through such date. If prior to such date, the Holder's employment or service with AgJunction is terminated, any Common Shares set forth above that have not vested will be immediately forfeited and the Holder will not have any further rights or interest in such Common Shares. Notwithstanding the foregoing, in the event a Holder's employment or service is terminated without cause or for good reason, all of the Common Shares that are not vested on the date of such termination shall vest on the date of such termination and the restrictions on transfer with respect to such Common Shares shall lapse on such date. In the event we are subject to a Change of Control (as defined in the agreements with Holders), all of the Common Shares that are not vested as of the effective date of such Change of Control shall immediately vest and the restrictions on transfer with respect to such Common Shares shall lapse at such time. If any Common Shares are forfeited as set forth above, such Common Shares shall be returned to us for cancellation and an equal number of

Common Shares will be issued to the other Holders, on a pro rata basis, subject to the restrictions on transfer and vesting conditions set forth above.

- (2) These Common Shares are issued to directors, officers and other service providers of ours and are subject to vesting and risk of forfeiture under the terms of our restricted share plan.

### MARKET FOR SECURITIES

Our Common Shares are listed and posted for trading on the TSX under the symbol "AJX".

The following table shows the price range and trading volume of the Common Shares as reported by the TSX for the periods indicated:

<b>Period</b>	<b>High (Cdn\$)</b>	<b>Low (Cdn\$)</b>	<b>Volume</b>
<b><u>2015</u></b>			
January	0.64	0.51	863,413
February	0.63	0.52	624,824
March	0.84	0.53	1,522,773
April	0.78	0.64	752,362
May	0.75	0.61	832,924
June	0.64	0.55	1,462,186
July	0.58	0.41	4,528,949
August	0.50	0.40	4,936,735
September	0.64	0.43	729,219
October	0.71	0.56	522,284
November	0.66	0.60	577,576
December	0.66	0.61	473,720
<b><u>2016</u></b>			
January	0.70	0.48	476,023
February	0.58	0.46	344,539
March 1 – March 24	0.54	0.48	137,900

### DIRECTORS AND OFFICERS

The names, provinces/states and countries of residence, positions with the Corporation and principal occupation during the last five years of the directors and officers of the Corporation are set out below and in the case of directors, the period each has served as a director of the Corporation.

Name, Province and Country of Residence	Position	Principal Occupation During the Last Five Years
Mark W. Anderson <sup>(2)(3)</sup> Pennsylvania, USA	Director since January 2012	President, Chief Executive Officer and owner of GVM, Inc. Prior thereto, founder of AgJunction Inc., which was subsequently acquired by Hemisphere GPS.
Paul G. Cataford <sup>(1)(3)</sup> Alberta, Canada	Director since 2004 and Chairman of the Audit Committee	President and Chief Executive Officer of Zephyr Sleep Technologies from 2010 to present and a board member with Sierra Wireless Inc., CANTelematics and Defence Construction Canada. Prior thereto, President and CEO of University Technologies International Inc. (UTI).
Jonathan W. Ladd New Hampshire, USA	Director and Senior Strategic Advisor since October 2015 and Chairman of the Board	Currently Senior Strategic Advisor for AgJunction since October 2015. Independent Business Consultant and director of Novariant Inc. from October 2012 to October 2015. Prior thereto, over 35 years of senior management experience in the GPS/GNSS and the wireless industries, including Chief Executive Officer and Chairman at Brilliant Telecommunications, President and Chief Executive Officer at NovAtel Inc., executive positions at Thales Navigation, Magellan Inc. and Ashtech Inc. and board positions at Trusted Positioning Inc., Nexteq Navigation, RF Monolithics and Hemisphere GNSS Inc.
Michael J. Lang <sup>(1)(2)</sup> Alberta, Canada	Director since 1996 and Vice Chairman of the Board and Chairman of the Compensation Committee	Chairman of StoneBridge Merchant Capital Corp. Prior thereto, director of a number of publicly traded and private companies over the last ten years and co-founder and Vice Chairman of Beau Canada Explorations Ltd.
Jose F. Suarez <sup>(2)(3)</sup> California, USA	Director since October 2015	Managing Director of Investor Growth Capital, Inc. Prior thereto, based in Investor Growth Capital, Inc.'s Asian office managing a broad range of investments both in the public markets and in privately negotiated situations.
John M. Tye III <sup>(1)(3)</sup> Texas, USA	Director since May 2006 and Chairman of the Corporate Governance Committee	President and Chief Executive Officer of Learwood Capital, Inc., a private investment company. Prior thereto, Chairman of Bigham Brothers Inc., President and Chief Executive Officer of AgEquipment Group and a partner at InterAg Technologies.
David E. Vaughn California, USA	Director, President and Chief Executive Officer since October 2015	Currently, President and Chief Executive Officer of AgJunction since October 2015. President and Chief Executive Officer of Novariant from May 2012 to October 2015. Prior thereto, over 20 years of senior executive experience in precision guidance and agri-businesses similar to AgJunction. His roles included executive-level positions with Topcon Positioning Systems Inc., NovAtel Inc., Magellan Inc. and Trimble Navigation Limited. He has served on the board of directors for a number of technology corporations and has extensive professional experience in the high-tech sector, including serving in an executive capacity with Apple Inc. and Hewlett-Packard.

<u>Name, Province and Country of Residence</u>	<u>Position</u>	<u>Principal Occupation During the Last Five Years</u>
Bob A. Barjesteh Washington State, USA	Vice President, Mergers and Acquisitions, Intellectual Property and General Counsel (US) since January 28, 2016	Currently Vice President, Mergers and Acquisitions, Intellectual Property and General Counsel of AgJunction since January 2016. Managing Director and Chief Legal Officer with ClaroVia Technologies LLC from November 2012 to December 2015. Other roles included executive and management positions at 3M Company and Arthur Anderson LLC.
Mark S. Bittner California, USA	Senior Vice President of Global Sales and Customer Care since October, 2015	Currently, Senior Vice President of Global Sales and Customer Care of AgJunction since October 2015. Over 30 years of sales management experience, serving in an executive role at Novariant from July 2012 to October 2015. Prior thereto, held executive positions at Topcon Positioning Systems Inc., Tierra S.p.A, Proxim Wireless, At Road and held other leadership roles at Trimble Navigation Limited and ExxonMobil.
Husam Kal California, USA	Senior Vice President of Global Operations and Business Information Systems since October, 2015.	Currently, Senior Vice President of Global Operations and Business Information Systems of AgJunction since October 2015. Over 25 years of supply chain, operations and engineering experience, including executive roles at Novariant from July 2012 to October 2015 and Tria from August 2011 to November 2012. Prior thereto, held influential leadership roles at Trimble Navigation Limited, Proxim Wireless, Lucent Technologies and Hypercom.
Michael A. Manning Missouri, USA	Interim Senior Vice President and Chief Financial Officer since June 25, 2015 <sup>(4)</sup>	Currently Interim Senior Vice President and Chief Financial Officer of AgJunction since July 2015. Interim CFO for Heartland Automotive from January to July 2015. Chief Financial Officer with Unitech Holdings from 2012 to 2014. Prior thereto, Global Chief Financial Officer of the Hospitality unit with ASSA ABLOY's Global Technologies Division, and Chief Financial Officer and then President of Cargotec Holding, Inc.
Kevin D. Monk Illinois, USA	Vice President, Marketing since February 2016	Currently Vice President, Marketing of AgJunction since February 2016. Senior consultant with The Context Network from September 2014 to January 2016. Prior thereto, Senior Consultant and Strategic Innovator at Memes Associates Limited from January 2012 to January 2016. Over 15 years of precision agriculture industry experience having held positions with Deere & Co. in their field, factory and global advanced marketing divisions as well as with CNH Industrial N.V. as the director of Marketing, Precision Ag and Construction.

Notes:

- (1) Member of the Audit Committee.
- (2) Member of the Compensation Committee.
- (3) Member of the Corporate Governance Committee.
- (4) On March 28, 2016 we announced that Mr. Mike Manning has been appointed Senior Vice President and Chief Financial Officer effective April 1, 2016 and will no longer carry the "interim" title.

Our directors will hold office until the next annual general meeting of our shareholders or until each director's successor is appointed or elected pursuant to the ABCA.

As at March 24, 2016, our directors and officers as a group, beneficially owned or controlled or directed, directly or indirectly, 34,305,945 Common Shares or approximately 27.8% of the issued and outstanding Common Shares.

### **Cease Trade Orders, Bankruptcies, Penalties or Sanctions**

No current director or executive officer of the Corporation has, within the last ten years prior to the date of this document, been a director, chief executive officer or chief financial officer of any issuer (including the Corporation) that, (i) while the person was acting in the capacity as director, chief executive officer or chief financial officer, was the subject of a cease trade or similar order or an order that denied the company access to any exemption under securities legislation, that was in effect for a period of more than thirty (30) consecutive days; or (ii) was subject to an order that was issued, after the director or executive officer ceased to be a director, chief executive officer or chief financial officer of an issuer, and which resulted in the issuer being subject to a cease trade or similar order or an order that denied the relevant issuer access to any exemption under securities legislation, for a period of more than thirty (30) consecutive days, which resulted from an event that occurred while that person was acting as a director, chief executive officer or chief financial officer of the issuer.

Other than disclosed below, no current director or executive officer or security holder holding a sufficient number of securities of the Corporation to affect materially the control of the Corporation has, within the last ten years prior to the date of this document, been a director or executive officer of any company (including the Corporation) that, while such person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets;

- Mr. Vaughn acted as chief executive officer and a director of Soil and Topography Information, LLC ("**STI**"), a Delaware corporation which was incorporated on October 19, 2010. STI entered into a security agreement dated February 10, 2010 with Pivotal Investment Partners I, L.P. ("**Pivotal**"). The security agreement secured a loan agreement between STI and Pivotal and a secured convertible promissory note in the principal amount of \$250,000. STI was formally dissolved on October 27, 2013, following a management approved assignment of assets in lieu of foreclosure in favor of Pivotal, through its assignee, Soil Data, LLC.
- Mr. Ladd acted as chief executive officer and a director of Brilliant Telecommunications, Inc. ("**Brilliant**"). On February 18, 2011, Brilliant reached an agreement regarding the sale of substantially all of its assets to Juniper Networks. Such sale was conducted via an assignment for the benefit of creditors' process under the laws of the State of California. As part of this process, all of Brilliant's assets were transferred to a trustee who then distributed the proceeds of the sale. Mr. Ladd resigned from his positions with Brilliant shortly after the agreement with Juniper Networks was reached. On or about August 9, 2011, one of Brilliant's former customers filed a lawsuit against Brilliant and Juniper Networks alleging breach of contract and unfair business practice. On or about September 28, 2011, a default judgment was entered by the court against Brilliant. No director or executive officer of Brilliant was ever named in such law suit and Mr. Ladd had no involvement nor any liability in connection with such law suit or any other proceeding.

No current director or executive officer or security holder holding a sufficient number of securities of the Corporation to affect materially the control of the Corporation has, within the last ten years prior to the date of this document, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or become subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold his or her assets.

No current director or executive officer or security holder holding a sufficient number of securities of the Corporation to affect materially the control of the Corporation has been subject to: (i) any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with

a securities regulatory authority; or (ii) any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable investor in making an investment decision.

### **Conflicts of Interest**

The directors and officers of the Corporation may, from time to time, be involved in the business and operations of other issuers, in which case a conflict may arise. See "*Risk Factors*".

The ABCA provides that in the event a director has an interest in a contract or proposed contract or agreement, the director shall disclose his interest in such contract or agreement and shall refrain from voting on any matter in respect of such contract or agreement unless otherwise provided under the ABCA. To the extent that conflicts of interests arise, such conflicts will be resolved in accordance with the provisions of the ABCA.

### **INTEREST OF MANAGEMENT AND OTHERS IN MATERIAL TRANSACTIONS**

Other than as disclosed herein and in connection with the Merger Transaction, there were no material interests, direct or indirect, of our directors or executive officers, any person or company who beneficially owns or controls or directs, directly or indirectly, more than 10% of the outstanding Common Shares, or any known associate or affiliate of such persons, in any transaction within the three most recently completed financial years or during the current financial year that has materially affected or is reasonably expected to materially affect the Corporation.

See "*Recent Developments*", "*Significant Acquisitions*" and "*Directors and Officers*".

### **INTERESTS OF EXPERTS**

There is no person or company whose profession or business gives authority to a statement made by such person or company and who is named as having prepared or certified a statement, report or valuation described or included in a filing, or referred to in a filing, made under National Instrument 51-102 – *Continuous Disclosure Obligations* by us during, or related to, our most recently completed financial year other than: (i) prior to April 8, 2015, KPMG LLP, the former auditors of the Corporation; and (ii) after April 8, 2015, RSM US LLP, AgJunction's newly appointed auditors.

KPMG LLP and RSM US LLP have confirmed that they were and are, respectively, independent within the meaning of the Rules of Professional Conduct of the Professional Chartered Accountants of Alberta.

In addition, none of the aforementioned persons or companies, nor any director, officer or employee of any of the aforementioned persons or companies, is or is expected to be elected, appointed or employed as a director, officer or employee of the Corporation or of any associate or affiliate of the Corporation.

### **MATERIAL CONTRACTS**

As of December 31, 2015, we currently have no material contracts in place that were entered into outside of the ordinary course of business.

### **AUDITORS, TRANSFER AGENT AND REGISTRAR**

RSM US LLP (formerly McGladrey, LLP), Suite 400, 4801 Main Street, Kansas City, Missouri, are the auditors of the Corporation.

Computershare Trust Corporation of Canada, 600, 530 – 8<sup>th</sup> Avenue S.W., Calgary, Alberta, T2P 3S8, is the Transfer Agent and Registrar of the Corporation.

### **AUDIT COMMITTEE INFORMATION**

Our audit committee (the "**Audit Committee**") is appointed by the Board to assist the Board in fulfilling its oversight responsibilities. The Audit Committee is composed of three external independent directors. All three are financially literate, meaning they are able to read and understand financial statements that present a breadth and level of complexity at accounting issues that are generally comparable to the breadth and complexity of the issues that can reasonably be expected to be raised by the financial statements of AgJunction. The Audit Committee's Charter is available in Appendix "A" to this Annual Information Form.

#### **Audit Committee Members**

##### ***Paul G. Cataford, Calgary, Alberta – Chairman of the Audit Committee***

Paul Cataford has investment, technology and business development experience from more than 20 years in the venture capital/private equity industry. Mr. Cataford is a graduate of the Institute of Corporate Directors' Directors Education Program and also currently serves on the boards of Sierra Wireless Inc. and of a number of private companies. Mr. Cataford has a Mechanical Engineering degree from Queen's University and an MBA from York University's Schulich School of Business.

##### ***Michael J. Lang, Calgary, Alberta***

Michael Lang is the Chairman of StoneBridge Merchant Capital Corp. (a private investment company). Mr. Lang has been involved in the development and financing of businesses throughout his career acting as an officer and director of a variety of companies including Beau Canada Exploration Ltd., Calahoo Petroleum Ltd. and Vicom Multimedia Inc.

##### ***John M. Tye III, Plainview, Texas***

John Tye III is the President and CEO of Learwood Capital, Inc. (a private investment company). He was formerly Chairman of Bigham Brothers Inc., a private manufacturer of farm equipment, from 1986 to December 2012. He has extensive industry knowledge being the only individual to have served as Board Chairman of both of the major farm equipment associations – the Equipment Manufacturers Institute and the Farm Equipment Manufacturers Association.

In addition, Mr. Tye has served with several other organizations such as the Conservation Technology Information Center and the Southern Farm Equipment Manufacturers Association.

### **Pre-approval Policies and Procedures – Audit and Non-Audit Services**

We have adopted policies and procedures with respect to the pre-approval of audit and permitted non-audit services to be provided by RSM US LLP as set forth in the Audit Committee charter, which is reproduced in Appendix "A" to this Annual Information Form. The Audit Committee has approved the provision of a specified list of audit and permitted non-audit services that the Audit Committee believes to be typical, reoccurring or otherwise likely to be provided by RSM US LLP during the current fiscal year. The list of services is sufficiently detailed as to the particular services to be provided to ensure that the Audit Committee knows precisely what services it is being asked to pre-approve and it is not necessary for any member of management to make a judgment as to whether a proposed service fits within pre-approved services.

### **Auditor Service Fees**

The following fees are for services provided by KPMG LLP for the year ended December 31, 2014 and for the period from January 1, 2015 to April 8, 2015, and for services provided by RSM US LLP after April 8, 2015.

Type of Service Provided	January 1, 2014 to December 31, 2014	January 1, 2015 to April 8, 2015	April 9, 2015 to December 31, 2015
Audit and Quarterly Review Fees	\$248,124	200,680	81,643
Audit-Related Fees	-		
Tax Fees (compliance related)	\$94,991	41,422	
All Other Fees	-	40,000	4,284
<b>Total</b>	<b>\$343,115</b>	<b>282,102</b>	<b>85,927</b>

Audit and quarterly review fees consist of fees for the audit of the Corporation's annual financial statements. Audit-Related Fees consist of the aggregate fees billed for assurance and related services by the Corporation's external auditor that are reasonably related to the performance of the audit or review of the Corporation's financial statements, which include services that are normally provided in connection with statutory and regulatory filings or engagements and include fees related to the application of International Financial Reporting Standards. Tax Fees consist of the aggregate fees billed for professional services rendered by the Corporation's external auditor for tax compliance, tax advice, and tax planning. All Other Fees listed for the period of January 1, 2015 to April 8, 2015 consist of fees paid to the auditors in connection with the professional services provided pursuant to the Merger Transaction and the change in AgJunction's auditors.

### **RISK FACTORS**

The following is a summary of certain risk factors relating to our business. The information is only a summary of certain risk factors and is qualified in its entirety by reference to, and must be read in conjunction with, the detailed information appearing elsewhere in this Annual Information Form. An investment in the Common Shares of the Corporation involves a significant degree of risk. Prospective investors should carefully consider the following factors, together with other information contained in this Annual Information Form.

#### **Market Conditions**

Soft agricultural market conditions persisted in 2015 and are expected to continue in 2016. Such markets and adverse geopolitical events could have a negative impact on our 2016 performance. Our agricultural product sales have typically been affected to some extent each year by drought conditions or floods in certain markets. Should negative weather conditions arise in any of the key markets in 2016, we could realize lower-than-expected revenues in the

impacted market areas and this could affect the Corporation's ability to obtain equity or debt financing on acceptable terms.

### **Dependence on New Products**

We must continue to make significant investments in research and development to develop new products, enhance existing products and achieve market acceptance for such products. However, there can be no assurance that development-stage products will be successfully completed or, if developed, will achieve significant customer acceptance. If we are unable to successfully define, develop and introduce competitive new products, and enhance existing products, our future results would be adversely affected.

### **Dependence on Key Personnel and Consultants**

Our success is largely dependent upon the performance of personnel and key consultants. The unexpected loss or departure of any of the key officers, employees or consultants could be detrimental to our future operations. Our success will depend, in part, upon our ability to attract and retain qualified personnel, as they are needed. The competition for highly skilled technical, research and development, management, and other employees is high in the GNSS industry. There can be no assurance that we will be able to engage the services of such personnel or retain our current personnel.

### **Competition**

We are in a highly competitive industry that is constantly evolving and changing. We expect this competition to increase as new competitors enter the market. Many of our competitors have greater financial, technical, sales, and production and marketing resources. We compete with companies that also have established customer bases and greater name recognition. This may allow competitors to respond more quickly and better implement technological developments. There is no assurance that we will be able to compete on the same scale as these companies. Such competition may result in reduced sales, reduced margins or increased operating expenses.

### **Third-Party Dependence**

Many of our products rely on signals from satellites and other ground support systems that we do not own or operate. Such satellites and their ground support systems are complex electronic systems subject to electronic and mechanical failures and possible sabotage. The satellites have limited design lives and are subject to damage by the hostile space environment in which they operate. If a significant number of satellites were to become inoperable, there could be a substantial delay before they are replaced with new satellites. A reduction in the number of operating satellites would impair the current utility of the GNSS and/or the growth of current and additional market opportunities, which would adversely affect our results of operations. In addition, there is no assurance that the US government will remain committed to the operation and maintenance of GPS satellites over a long period of time; or, that the policies of the US government for the commercial use of GPS without charge will remain unchanged.

We are also largely dependent on the ability of farmers and agricultural subcontractors known as custom operators to purchase agricultural equipment, which includes our products. Agricultural income levels are affected by agricultural commodity prices and input costs. As a result, changes in commodity prices that reduce agricultural income levels could have a negative effect on the ability of growers and their contractors to purchase our products.

### **Availability of Key Suppliers**

We are reliant upon certain key suppliers for raw materials and components and no assurances can be given that we will not experience delays or other difficulties in obtaining supplies, as a result of trade disputes or other matters. While no single vendor currently supplies more than 10% of the raw materials used by us, the raw materials used in certain operations are available only through a limited number of vendors. Although we believe there are alternative suppliers for most of our key requirements, if our current suppliers are unable to provide the necessary raw materials or otherwise fail to timely deliver products in the quantities required, any resulting delays in the manufacture or distribution of existing products could have a material adverse effect on our results of operations and our financial

condition. Further, unusual supply disruptions, such as disruptions caused by natural disasters, could cause suppliers to invoke "force majeure" clauses in their supply agreements, causing shortages of material. Success in offsetting higher raw material costs with price increases is largely influenced by competitive and economic conditions and could vary significantly. If we are not able to fully offset the effects of material availability and costs, financial results could be adversely affected.

We consume significant amounts of raw materials, the costs of which reflect in certain instances market prices for natural gas, oil and other market forces. These prices are subject to worldwide supply and demand as well as other factors beyond our control. Although we are sometimes able to pass such price increases to our customers, significant variations in the cost of raw materials can affect our operating results from period to period.

### **AgJunction's cost to source GNSS components may increase**

AgJunction previously sourced GNSS components exclusively from UniStrong under a supply agreement that expired on January 31, 2016. AgJunction both re-sells the GNSS components to customers in the agriculture sector and embeds them in its precision steering solutions for the agriculture market. AgJunction intends to continue discussions with UniStrong for similar arrangements. Should AgJunction be unable to negotiate similar terms, AgJunction's cost to purchase GNSS components from UniStrong or another source could increase significantly.

### **Intellectual Property**

The industry in which we operate has many participants that own, or claim to own, proprietary intellectual property. We have received, and may receive, claims from third parties alleging that the Corporation has infringed the intellectual property rights of others and we may commence lawsuits against others who the Corporation believes are infringing upon its rights. Determination of the rights to intellectual property is very complex and costly litigation may be required to establish if we have violated the intellectual property rights of others. The Corporation's involvement in intellectual property litigation could result in significant expense, adversely affecting the development of its assets or intellectual property or diverting the efforts of its technical and management personnel, whether or not such litigation is resolved in the Corporation's favour. In the event of an adverse outcome as a defendant in any such litigation, the Corporation may, among other things, be required to: (a) pay substantial damages and third party litigation costs; (b) cease the development, use, sale or importation of process that infringe upon other patented intellectual property; (c) expend significant resources to develop or acquire non-infringing intellectual property; (d) discontinue processes incorporating infringing technology; (e) obtain licences to the infringing intellectual property; and/or (f) incur legal and other costs. The Corporation may not be successful in such development or acquisition or that such licences would be available on reasonable terms. Any such development, acquisition or licence could require the expenditure of substantial time and other resources and could have a material adverse effect on the Corporation's business and financial results.

### **Government Regulation**

Our products are subject to government regulation in the United States, Canada, Australia and other regions in which we operate. Although we believe that we have obtained the necessary approvals for the products that we currently sell, we may not be able to obtain approvals for future products on a timely basis, or at all. In addition, regulatory requirements may change or we may not be able to obtain regulatory approvals from countries in which we may desire to sell products in the future.

### **Credit Risk**

We have undergone significant sales growth resulting in a significant growth in our customer base. As a result, we have an increasing exposure to credit risk related to trade balances owing from customers. In the normal course of business, we monitor the financial condition of our customers and review the credit history of new customers to establish credit limits. We establish an allowance for doubtful accounts that corresponds to the credit risk of our

customers, historical trends and economic circumstances. Losses could be realized by us if customers default on their balances owing.

### **Technology Risk**

Our success in the agricultural machine control market may depend in part on our ability to develop products that keep pace with the continuing changes in technology, evolving industry standards and changing customer and end-user preferences and requirements. Our products embody complex technology that may not meet those standards, changes and preferences. We may be unable to successfully address these developments on a timely basis or at all. Failure to respond quickly and cost-effectively to new developments through the development of new products or enhancements to existing products could cause us to be unable to recover significant research and development expenses and could reduce our revenue.

### **Future Acquisitions**

We may seek to expand our business and capabilities through the acquisition of compatible technology, products or businesses. There can be no assurance that suitable acquisition candidates can be identified and acquired on favourable terms, or that the acquired operations can be profitably operated or integrated in our operations. In addition, any internally generated growth experienced by us could place significant demands on our Management, thereby restricting or limiting our available time and opportunity to identify and evaluate potential acquisitions. To the extent Management is successful in identifying suitable companies or products for acquisition, we may deem it necessary or advisable to finance such acquisitions through the issuance of Common Shares, securities convertible into Common Shares, debt financing, or a combination thereof. In such cases, the issuance of Common Shares, First or Second Preferred Shares or convertible securities could result in dilution to the holders of Common Shares at the time of such issuance or conversion. The issuance of debt to finance acquisitions may result in, among other things, the encumbrance of certain of our assets, impeding our ability to obtain bank financing, decreasing our liquidity, and adversely affecting our ability to declare and pay dividends to our shareholders.

### **Proprietary Protection**

Our success will depend, in part, on our ability to obtain patents, maintain trade secrets and unpatented know-how protection and to operate without infringing on the proprietary rights of third parties or having third parties circumvent our rights. We rely on a combination of contract, copyright, patent, trademark and trade secret laws, confidentiality procedures and other measures to protect our proprietary information. There can be no assurance that the steps taken will prevent misappropriation of our proprietary rights. Our competitors could also independently develop technology similar to our technology. Although we do not believe that our products or services infringe on the proprietary rights of any third parties, there can be no assurance that infringement or invalidity claims (or claims for indemnification resulting from infringement claims) will not be asserted or prosecuted against us, or that any such assertions or prosecutions will not materially adversely affect our business, financial condition or results of operations. Irrespective of the validity or the successful assertion of such claims, we could incur significant costs and diversion of resources with respect to the defence thereof, which could have a material adverse effect on our business.

### **Foreign Currency Exchange Rate Fluctuations**

Sales of our products are transacted primarily in US dollars. Expenses are incurred in US dollars, Canadian dollars and Australian dollars, and as a result, we are exposed to risk associated with US, Canadian and Australian dollar currency fluctuations.

Substantially all of our sales are denominated in US dollars. A stronger US dollar, compared to the currencies of countries where AgJunction is selling its products, makes our products more expensive to customers in those countries. As a result a strengthening US dollar, as was seen during Q4 2014, throughout 2015 and Q1 2016, could have a negative impact on sales to such countries. As our operations are expanding with increased global sales, it is expected

that it may be necessary to transact sales in foreign currencies other than US dollars, thus exposing us to additional foreign currency risk.

### **Conflicts of Interest**

Certain of our directors are or may be serving as directors of our suppliers or competitors and some are engaged and will continue to be engaged in the design, manufacture and marketing of electronic products and situations may arise where the directors may be in direct competition with our business. Conflicts of interest, if any, which arise will be subject to and governed by the procedures prescribed by the ABCA which require a director or officer of a corporation who is a party to, or is a director or an officer of, or has a material interest in any person who is a party to, a material contract or proposed material contract with us to disclose his interest and, in the case of directors, to refrain from voting on any matter in respect of such contract unless otherwise permitted under the ABCA.

### **Product Liability**

The sale and use of our products entail risk of product liability. Although we have product liability insurance, there is no assurance that such insurance will be sufficient or will continue to be available on reasonable terms.

### **New and Emerging Markets**

Many of the markets for our products are new and emerging. Our success will be significantly affected by the outcome of the development of these new markets.

### **Physical Facilities**

We have facilities at several different locations, as well as component inventory, finished goods and capital assets at third-party manufacturing facilities. Tangible property at each location is subject to risk of fire, earthquake, flood and other natural acts of God. In the event of such events or acts, there could be delays in production and shipments of product due to both the loss of inventory and/or capacity to produce.

### **Legal Risks**

In common with other companies, we are subject to legal risks related to operations, contracts, relationships and otherwise under which we may be served with legal claims. Whether or not the claims are legally valid, such claims may result in legal fees, damages, settlement costs and other costs as well as significant time and distraction of Management and employees. In addition, the outcome of outstanding, pending or future proceedings cannot be predicted with certainty and may be determined adversely to the Corporation and as a result, could have a material adverse effect on the Corporation's assets, liabilities, business, financial condition and results of operations.

### **Volatility of Market Price of Common Shares**

The market price of our Common Shares may be volatile. This volatility may affect the ability of holders to sell the Common Shares at an advantageous price. Market price fluctuations in the Common Shares may be due to the downward revision in securities analysts' estimates, governmental regulatory action, adverse change in general market conditions or economic trends, acquisitions, dispositions or other material public announcements by us or by our competitors, along with a variety of additional factors, including, without limitation, those set forth in this "*Risk*

*Factors*" section or in the section titled "*Special Note Regarding Forward Looking Statements*".

### **Dilution**

We may make future acquisitions or enter into financings or other transactions involving the issuance of Common Shares of the Corporation which may be dilutive to current and future holders of our Common Shares.

### **Forward Looking Information May Prove Inaccurate**

Prospective investors are cautioned not to place undue reliance on forward looking information. By its nature, forward-looking information involves numerous assumptions, known and unknown risks and uncertainties, of both a general and specific nature, that could cause actual results to differ materially from those suggested by the forward looking information or contribute to the possibility that predictions, forecasts or projections will prove to be materially inaccurate. Additional information on risks, assumptions and uncertainties are found in the section "*Special Note Regarding Forward Looking Statements*".

### **Breach of Confidentiality**

While discussing potential business relationships or other transactions with third parties, the Corporation may disclose confidential information relating to the business, operations or affairs of this Corporation. Although confidentiality agreements are signed by third parties prior to the disclosure of any confidential information, a breach could put the Corporation at competitive risk and may cause significant damage to its business. The harm to the Corporation's business from a breach of confidentiality cannot presently be quantified, but may be material and may not be compensable in damages. There is no assurance that, in the event of a breach of confidentiality, the Corporation will be able to obtain equitable remedies, such as injunctive relief, from a court of competent jurisdiction in a timely manner, if at all, in order to prevent or mitigate any damage to its business that such a breach of confidentiality may cause.

### **Income Taxes**

The Corporation files all required income tax returns and believes that it is in full compliance with the provisions of the *Income Tax Act* (Canada) and all other applicable provincial tax legislation. However, such returns are subject to reassessment by the applicable taxation authority. In the event of a successful reassessment of the Corporation, such reassessment may have an impact on current and future taxes payable.

### **Impairment of Goodwill**

Goodwill accounts for a significant portion of our assets. In accordance with our review procedures and International Financial Reporting Standards ("**IFRS**"), the goodwill is tested for impairment on an annual basis. To the extent that the application of IFRS could require impairment of goodwill, there is a risk that such impairment could have a material adverse effect on our balance sheet and income statement.

### **Technology Failures or Cyber-Attacks**

We rely on information technology systems to process, transmit and store electronic information. In addition, a significant portion of internal communications, as well as communication with customers and suppliers depends on information technology. Further, certain of our products depend upon GPS and other systems through which our products interact with government computer systems and other centralized information sources. We are exposed to the risk of cyber incidents in the normal course of business. Cyber incidents may be deliberate attacks for the theft of intellectual property or other sensitive information or may be the result of unintentional events. Like most companies, our information technology systems may be vulnerable to interruption due to a variety of events beyond our control, including, but not limited to, natural disasters, terrorist attacks, telecommunications failures, computer viruses, hackers and other security issues. Further, attacks on centralized information sources could affect the operation of our products or cause them to malfunction. Technology security initiatives and disaster recovery plans that are put in place to mitigate our risk to these vulnerabilities may not be adequate or implemented properly to ensure that our operations

are not disrupted. Potential consequences of a material cyber incident include damage to our reputation, litigation and increased cyber security protection and remediation costs. Such consequences could adversely affect our results of operations.

### **Possible Failure to Realize Anticipated Benefits of the Merger Transaction**

Achieving the benefits of the Merger Transaction depends in part on successfully consolidating functions and integrating operations, procedures and personnel in a timely and efficient manner, as well as AgJunction's ability to realize the anticipated growth opportunities and synergies from integrating Novariant into its existing business. The integration of Novariant may require the dedication of substantial management effort, time and resources, which may divert management's focus and resources from other strategic opportunities and from operational matters during this process. The ongoing integration process may result in the loss of key employees and the disruption of ongoing business, customer and employee relationships that may adversely affect AgJunction's ability to achieve the anticipated benefits of the Merger Transaction.

### **Growth Management**

The Corporation may be subject to growth related risks including pressure on its internal systems and controls. The ability of the Corporation to manage growth effectively will require it to continue to implement and improve its operational and financial systems and to expand, train and manage its employee base. The inability of the Corporation to deal with this potential growth may have a material adverse effect on the Corporation's business, financial condition, results of operations and prospects.

## **LEGAL PROCEEDINGS AND REGULATORY ACTIONS**

We are not aware of any proceeding that involves a claim for damages, exclusive of interest and costs, of more than ten percent of our current assets. We are not aware of any (i) penalties or sanctions imposed against the Corporation by a court relating to securities legislation or by a securities regulatory authority in the year ended December 31, 2015; (ii) any other penalties or sanctions imposed by a court or regulatory body against the Corporation that would likely be considered important to a reasonable investor in making an investment decision; or (iii) settlement agreements the Corporation entered into before a court relating to securities legislation or with a securities regulatory authority during the year ended December 31, 2015.

## **ADDITIONAL INFORMATION**

Additional information, including directors' and officers' remuneration and indebtedness, principal holders of our securities and securities authorized for issuance under our equity compensation plans, as applicable, is contained in our information circular for the most recent annual meeting of shareholders that involved the election of directors. Additional financial information is provided in our financial statements and management discussion and analysis for the year ended December 31, 2015, which are available on SEDAR at [www.sedar.com](http://www.sedar.com) and are set forth in our 2015 Annual Report. Documents affecting the rights of security holders, along with additional information relating to us, may also be found on SEDAR at [www.sedar.com](http://www.sedar.com).

## APPENDIX "A"

### Audit Committee Terms of Reference

1. **Establishment of Audit Committee:** The board of directors (the "**Board**") hereby establish a committee to be called the Audit Committee (the "**Committee**").
2. **Membership:** The Committee shall be composed of three members or such greater number as the Board may from time to time determine, all of whom shall be "independent", as such term is defined in Multilateral Instrument 52-110, "Audit Committees" ("**MI 52-110**"). Members shall be appointed periodically from among the "independent" members of the Board. All members of the Committee shall be financially literate, being defined under MI 52-110 and herein as having the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that can reasonably be expected to be raised by the Corporation's financial statements.
3. **Mandate:** The Audit Committee is appointed by the Board of Directors to assist the Board in fulfilling its oversight responsibilities.

### Audit Committee Purpose

Through discussion with management and the external auditors of the Corporation, the Audit Committee will be responsible to:

- Monitor the management of the principal risks that could impact the financial reporting of the Company;
- Monitor the integrity of the Company's financial reporting process and system of internal controls regarding financial reporting and accounting compliance;
- Oversee and monitor the independence and performance of the Company's external auditors;
- Provide an avenue of communication among the external auditors, management and the Board of Directors, including the resolution of disagreements between management and the external auditors regarding financial reporting;
- Encourage adherence to, and continuous improvement of, the Company's policies, procedures, and practices at all levels;
- Monitor compliance with legal and regulatory requirements; and
- Ensure that effective procedures are in place for the anonymous submission, receipt, retention and treatment of complaints and concerns regarding accounting, internal control and auditing matters.

### Audit Committee Duties and Responsibilities

Primarily through review and discussion with management and the external auditors, the Audit Committee is responsible to:

### Review Procedures

- (a) Review periodically the Committee's Terms of Reference;
- (b) Review the Company's annual audited financial statements and related documents, including the press release and MD&A, prior to filing or distribution. Review should include discussion with

management and external auditors of significant issues regarding accounting principles, practices, and significant management estimates and judgments;

- (c) Following completion of the annual audit, review separately with each of management and the independent auditors any significant difficulties encountered during the course of the audit, including any restrictions on the scope of work or access to required information;
- (d) Review any significant disagreements among management and the independent auditors in connection with the preparation of the financial statements;
- (e) Periodically, in consultation with management and external auditors, consider the integrity of the Company's financial reporting processes and controls. Discuss significant financial risk exposures and the steps management has taken to monitor, control, and report such exposures;
- (f) Review risk management policies and procedures of the Company (i.e., litigation and insurance);
- (g) Periodically review and assess the adequacy of the procedures that are in place for the review of the Company's public disclosure of financial information extracted from or derived from the Company's financial statements;
- (h) Review significant findings prepared by the external auditors together with management's responses;
- (i) Review the principal risks affecting financial reporting;
- (j) Review with financial management and the external auditors, and approve, the company's quarterly financial results and related documents, including the quarterly press releases and MD&A, prior to the public release. By approval of these Terms of Reference for the Audit Committee, the Board delegates the authority to approve these documents on behalf of the Board;
- (k) Discuss any significant changes to the Company's accounting principles prior to their adoption. The Chair of the Committee may represent the entire Audit Committee for purposes of this review;

#### **External Auditors**

- (l) The external auditors are ultimately accountable to the Audit Committee and the Board of Directors, as representatives of the shareholders. The Audit Committee shall review the independence and

performance of the auditors and annually recommend to the Board of Directors the appointment of the external auditors or approve any discharge of auditors when circumstances warrant;

- (m) Approve the fees and other significant compensation to be paid to the external auditors;
- (n) On an annual basis, the Committee should review and discuss with the external auditors all significant relationships they have with the Company that could impair the auditors' independence;
- (o) Review the external auditors' audit plan - discuss and approve audit scope, staffing, locations, reliance upon management, and general audit approach;
- (p) Prior to releasing the year-end financial results, discuss the results of the audit with the external auditors. Discuss certain matters required to be communicated to audit committees in accordance with the standards established by the Canadian Institute of Chartered Accountants;
- (q) Consider the external auditors' judgments about the quality and appropriateness of the Company's accounting principles as applied in the Company's financial reporting;
- (r) Approve all non-audit services to be provided to the Corporation by the external auditors' firm, prior to such services being performed, except that by approval of these terms of reference, the Audit Committee hereby approves the following non-audit services to be provided by the external auditors:
  - (i) Tax services connected with the preparation of the Corporation's tax returns, or the tax returns of any of its subsidiaries; and
  - (ii) Due diligence and tax services connected with any mergers, acquisitions or dispositions being considered by the Corporation;
- (s) Review and approve the Company's hiring policies regarding partners, employees and former partners and employees of the present or former auditors;
- (t) When there is to be a change in external auditors, review the issues related to the change and the information to be included in the required notice to securities regulators of such change;

#### **Legal Compliance**

- (u) On at least an annual basis, review with the Company's counsel any legal matters that could have a significant impact on the organization's financial statements, the Company's compliance with applicable laws and regulations, and inquiries received from regulators or governmental agencies; and

#### **Other Audit Committee Responsibilities**

- (v) Periodically assess the effectiveness of the committee against its terms of reference and report the results of the assessment to the Board.

#### **4. Administrative Matters:** The following general provisions shall have application to the Committee:

- (a) The Audit Committee has the authority to conduct any investigation appropriate to fulfilling its responsibilities, and it has direct access to the external auditors as well as anyone in the organization. The Audit Committee has the ability to retain, at the Company's expense, special legal, accounting, or other consultants or experts it deems necessary in the performance of its duties;
- (b) Two members of the Committee shall constitute a quorum. No business may be transacted by the Committee except at a meeting of its members at which a quorum of the Committee is present or by

a resolution in writing signed by all the members of the Committee. Meetings may occur via telephone or teleconference;

- (c) Any member of the Committee may be removed or replaced at any time by the Board and shall cease to be a member of the Committee as soon as such member ceases to be a director. The Board may fill vacancies on the Committee by appointment from among its independent members. If and whenever a vacancy shall exist on the Committee, the remaining members may exercise all its powers so long as a quorum remains;
- (d) The Committee shall meet at least four times per year and/or as deemed appropriate by the Chair;
- (e) If deemed necessary by the Chair, agendas shall be circulated to Committee members along with background information on a timely basis prior to the Committee meetings;
- (f) Any issues arising from these meetings that bear on the relationship between the Board and management should be communicated to the Chief Executive Officer by the Board Chair;
- (g) The Committee may invite such officers, directors and employees of the Corporation as it may see fit from time to time to attend at meetings of the Committee and assist thereat in the discussion and consideration of the matters being considered by the Committee;
- (h) The time at which and place where the meetings of the Committee shall be held and the calling of meetings and the procedure in all respects at such meetings shall be determined by the Committee, unless otherwise determined by the by-laws of the Corporation or by resolution of the Board;
- (i) Unless otherwise designated by the Board, the members of the Committee shall elect a Chairman from among the members and the Chairman shall preside at all meetings of the Committee. The Chairman of the Committee shall have a second and deciding vote in the event of a tie. In the absence of the Chairman, the members of the Committee shall appoint one of their members to act as Chairman;
- (j) Minutes of the Committee will be recorded and maintained and circulated to directors who are not members of the Committee or otherwise made available at a subsequent meeting of the Board.